

INDEPENDENT AUDITOR'S REPORT

To The Members of Fleur Hotels Limited (formerly known as Fleur Hotels Private Limited)

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of Fleur Hotels Limited (formerly known as Fleur Hotels Private Limited) (the "Holding Company") and its subsidiaries and Limited Liability Partnership Firm, (the Holding Company and its subsidiaries and Limited Liability Partnership Firm (LLP) together referred to as the "Group"), which comprise the Consolidated Balance Sheet as at March 31, 2026, and the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity for the year ended on that date, and notes to the financial statements, including a summary of material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, and based on the consideration of reports of the other auditors on separate financial statements of subsidiaries and Limited Liability Partnership Firm referred to in the Other Matters section below, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act, ("Ind AS") and other accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at March 31, 2026, their consolidated profit and their consolidated other comprehensive income, their consolidated cash flows and their consolidated changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing ("SA"s) specified under section 143 (10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibility for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group, and Limited Liability Partnership Firm (LLP) in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us and the audit evidence obtained by the other auditors in terms of their reports referred to in the sub-paragraphs (a) and (b) of the Other Matters section below, is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.



Information Other than the Financial Statements and Auditor's Report Thereon

- The Holding Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Board's report, but does not include the consolidated financial statements, standalone financial statements and our auditor's report thereon.
- Our opinion on the consolidated financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.
- In connection with our audit of the consolidated financial statements, our responsibility is to read the other information, compare with the financial statements of the subsidiaries, and limited liability partnership firm (LLP) audited by the other auditors, to the extent it relates to these entities and, in doing so, place reliance on the work of the other auditors and consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. Other information so far as it relates to the subsidiaries, and LLP, is traced from their financial statements audited by the other auditors.
- If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Consolidated Financial Statements

The Holding Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated cash flows and consolidated changes in equity of the Group in accordance with the accounting principles generally accepted in India, including Ind AS specified under section 133 of the Act. The respective Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Management and Board of Directors of the companies included in the Group are responsible for assessing the ability of the respective entities to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intend to liquidate their respective entities or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group are also responsible for overseeing the financial reporting process of the Group.



Auditor's Responsibility for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls with reference to consolidated financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are the independent auditors. For the entities included in the consolidated financial statements, which have been audited by the other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.



Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the consolidated financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the consolidated financial statements.

We communicate with those charged with governance of the Parent/ Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal financial controls that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matters

(a) We did not audit the financial statements of 7 subsidiaries, and 1 LLP, whose financial statements reflect total assets of Rs. 68,561.61 lakhs as at March 31, 2026, total revenues of Rs.16,961.46 lakhs and net cash outflows amounting to Rs. 66.61 lakhs for the year ended on that date, as considered in the consolidated financial statements. These financial statements have been audited by other auditors whose reports have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, and LLP, and our report in terms of subsection (3) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiaries, and LLP is based solely on the reports of the other auditors.

(b) Subsidiaries and Limited Liability Partnership Firm included in the consolidated financial statements and not audited by us are as below:

A. Subsidiaries

1. Berggruen Hotels Private Limited
2. Inovia Hotels and Resorts Limited
3. Ophrys Hotels Private Limited
4. Bandhav Resorts Private Limited
5. Celsia Hotels Private Limited
6. Madder Stays Private Limited
7. Nettle Hotels Private Limited

B. Limited Liability Partnership Firm

1. Mezereon Hotels LLP

Our opinion on the consolidated financial statements above and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors and the financial statements certified by the Management.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit and on the consideration of the reports of the other auditors on the separate financial statements, subsidiaries and LLP



entities referred to in the Other Matters section above we report, to the extent applicable that:

- a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
- b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept by the Group, including relevant records so far as it appears from our examination of those books, returns and the reports of the other auditors.
- c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including Other Comprehensive Income, the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
- d) In our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under Section 133 of the Act.
- e) On the basis of the written representations received from the directors of the Holding Company as on March 31, 2026 taken on record by the Board of Directors of the Company and the reports of the statutory auditors of its subsidiary companies incorporated in India, none of the directors of the Group companies incorporated in India is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
- f) With respect to the adequacy of the internal financial controls with reference to consolidated financial statements and the operating effectiveness of such controls, refer to our separate Report in "Annexure A" which is based on the auditors' reports of the Holding company, subsidiary companies incorporated in India. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of internal financial controls with reference to consolidated financial statements of those companies.
- g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us and based on the auditor's reports of subsidiary companies incorporated in India, the remuneration paid by the Holding Company and such subsidiary companies to their respective directors during the year is in accordance with the provisions of section 197 of the Act.
- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
- i) The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Group. - Refer Note 32(c)(i) to the consolidated financial statements;



- ii) The Group, did not have any material foreseeable losses on long-term contracts including derivative contracts. - Refer Note 32(c)(iv) to the consolidated financial statements;
- iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Holding Company, and its subsidiary companies incorporated in India. - Refer Note 47 to the consolidated financial statements;
- iv) (a) The respective Managements of the Holding Company and its subsidiaries, which are companies incorporated in India, whose financial statements have been audited under the Act, have represented to us and to the other auditors of such subsidiaries that, to the best of their knowledge and belief, as disclosed in the note 46(vi) to the consolidated financial statements, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Holding Company or any of such subsidiaries, or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Holding Company or any of such subsidiaries, ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (b) The respective Managements of the Holding Company and its subsidiaries, which are companies incorporated in India, whose financial statements have been audited under the Act, have represented to us and to the other auditors of such subsidiaries that, to the best of their knowledge and belief, as disclosed in the note 46(vii) to the consolidated financial statements, no funds have been received by the Holding Company or any of such subsidiaries, from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Holding Company or any of such subsidiaries, shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (c) Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances performed by us and that performed by the auditors of the subsidiaries, which are companies incorporated in India whose financial statements have been audited under the Act, nothing has come to our or other auditor's notice that has caused us or the other auditors to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v) The Holding Company and its subsidiaries, which are companies incorporated in India, whose financial statements have been audited under the Act, have not declared or paid any dividend during the year and have not proposed final dividend for the year.
- vi) Based on our examination, which included test checks, and based on the other auditor's reports of its subsidiary companies incorporated in India whose financial statements have been audited under the Act, the Holding Company, and its subsidiary companies have used primary accounting and revenue management software for maintaining their respective books of account for the financial year ended March 31, 2026, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software.



Further, during the course of our audit, we and respective other auditors, whose reports have been furnished to us by the Management of the Holding Company, have not come across any instance of the audit trail feature being tampered with.

Additionally, the audit trail (edit log) facility that was enabled and operated for previous years, has been preserved by the Holding Company and above referred subsidiary companies incorporated in India as per the statutory requirements for record retention.

(Refer note 44 of the Consolidated Financial Statements)

2. With respect to the matters specified in clause (xxi) of paragraph 3 and paragraph 4 of the Companies (Auditor's Report) Order, 2020 ("CARO"/ "the Order") issued by the Central Government in terms of Section 143(11) of the Act, according to the information and explanations given to us, and based on the CARO reports issued by us and the auditors of respective companies included in the consolidated financial statements to which reporting under CARO is applicable, as provided to us by the Management of the Holding Company, we report that there are no qualifications or adverse remarks by the respective auditors in the CARO reports of the said respective companies included in the consolidated financial statements except for the following:

Name of the company	CIN	Nature of relationship	Clause Number of CARO report with qualification or adverse remark
Ophrys Hotels Private Limited	U55101DL2007PTC166020	Wholly Owned Subsidiary	xvii
Madder Stays Private Limited	U74999DL2018PTC342313	Wholly Owned Subsidiary	xvii
Nettle Hotels Private Limited	U55100DL2018PTC342345	Wholly Owned Subsidiary	xvii

For Deloitte Haskins and Sells LLP

Chartered Accountants

Firm's Registration No. 117366W/W-100018



Rajesh Kumar Agarwal

Partner

Membership No. 105546

UDIN: 26105546KTACVH4750

Place: Gurugram
Date: May 28, 2026

**ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT of Fleur Hotels Limited
(formerly known Fleur Hotels Private Limited)
(Referred to in paragraph 1(f) under 'Report on Other Legal and Regulatory
Requirements' section of our report of even date)**

**Report on the Internal Financial Controls with reference to consolidated financial
statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act,
2013 (the "Act")**

In conjunction with our audit of the consolidated Ind AS financial statements of the Company as at and for the year ended March 31, 2026, we have audited the internal financial controls with reference to consolidated financial statements of Fleur Hotels Limited (hereinafter referred to as "the Holding Company") and its subsidiary companies, which are companies incorporated in India, which are companies incorporated in India, as of that date.

Management's and Board of Directors' Responsibilities for Internal Financial Controls

The respective Company's management and Board of Directors of the Holding company, its subsidiary companies, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls with reference to consolidated financial statements based on "the internal control with reference to consolidated financial statements criteria established by the respective Companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI)". These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to consolidated financial statements of the Holding Company, its subsidiary companies, which are companies incorporated in India, based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India and the Standards on Auditing, prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls with reference to consolidated financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to consolidated financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to consolidated financial statements and their operating effectiveness. Our audit of internal financial controls with reference to consolidated financial statements included obtaining an understanding of internal financial controls with reference to consolidated financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.



We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors of the subsidiary companies, which are companies incorporated in India, in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to consolidated financial statements of the Holding Company, its subsidiary companies, which are companies incorporated in India.

Meaning of Internal Financial Controls with reference to consolidated financial statements

A company's internal financial control with reference to consolidated financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to consolidated financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to consolidated financial statements

Because of the inherent limitations of internal financial controls with reference to consolidated financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to consolidated financial statements to future periods are subject to the risk that the internal financial control with reference to consolidated financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion to the best of our information and according to the explanations given to us and based on the consideration of the reports of the other auditors referred to in the Other Matters paragraph below, the Holding Company, its subsidiary companies, which are companies incorporated in India, have, in all material respects, an adequate internal financial controls with reference to consolidated financial statements and such internal financial controls with reference to consolidated financial statements were operating effectively as at March 31, 2026, based on "the criteria for internal financial control with reference to consolidated financial statements established by the respective companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India".



Deloitte Haskins & Sells LLP

Other Matters

Our aforesaid report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to consolidated financial statements insofar as it relates to 7 subsidiary companies, which are companies incorporated in India, is based solely on the corresponding reports of the auditors of such companies incorporated in India.

Our opinion is not modified in respect of the above matters.

For Deloitte Haskins and Sells LLP
Chartered Accountants
(Firm's Registration No. 117366W/W-100018)



A handwritten signature in black ink, appearing to be "Rajesh Kumar Agarwal".

Rajesh Kumar Agarwal
(Partner)
(Membership No. 105546)
UDIN: 26105546KTACVH4750

Place: Gurugram
Date: May 28, 2026

	Note No.	As at March 31, 2026 Rs. in lakhs	As at March 31, 2025 Rs. in lakhs
ASSETS			
Non-current assets			
(a) Property, plant and equipment	3	2,66,417.89	2,70,601.60
(b) Capital work-in-progress	4	371.79	
(c) Intangible assets	5	68.82	88.19
(d) Goodwill on consolidation	5	25,054.35	25,054.35
(e) Right-of-use asset	6	26,523.10	25,993.15
(f) Financial assets	7		
(i) Investments		304.91	104.91
(ii) Other non-current financial assets		8,165.30	7,539.59
(g) Deferred tax assets (net)	16	345.98	571.22
(h) Non-current tax assets (net)	8.1	2,872.47	2,872.54
(i) Other non-current assets	8.2	996.63	698.26
		<u>3,31,121.24</u>	<u>3,33,523.81</u>
Current assets			
(a) Inventories	9	1,033.60	992.13
(b) Financial assets	10		
(i) Trade receivables		6,959.89	4,474.10
(ii) Cash and Cash equivalents		3,791.59	3,642.93
(iii) Bank balances other than (ii) above		3,320.53	1,910.00
(iv) Investments		5,207.45	2,888.59
(v) Other current-financial assets		4,041.70	902.62
(c) Other current assets	11	7,420.52	5,717.20
		<u>31,775.28</u>	<u>20,527.57</u>
Total Assets		<u>3,62,896.52</u>	<u>3,54,051.38</u>
EQUITY AND LIABILITIES			
Equity			
(a) Equity share capital	12	9,783.15	9,783.15
(b) Other Equity	13	1,72,565.32	1,57,685.04
Total Equity		<u>1,82,348.47</u>	<u>1,67,468.19</u>
Liabilities			
Non-current liabilities			
(a) Financial liabilities			
(i) Borrowings	14	1,17,702.74	1,30,546.00
(ii) Lease liabilities	17	32,594.42	29,989.56
(iii) Other non-current financial liabilities	14	1,347.54	1,111.18
(b) Provisions	15	415.99	100.90
(c) Deferred tax liabilities (net)	16	3,604.57	693.70
(d) Other non-current liabilities	18	1,338.50	1,443.19
		<u>1,57,003.76</u>	<u>1,63,884.53</u>
Current liabilities			
(a) Financial liabilities			
(i) Borrowings	19	13,280.84	12,705.94
(ii) Lease liability	17	251.22	238.38
(iii) Trade payables	19		
- total outstanding dues of micro enterprises and small enterprises		1,043.27	1,501.59
- total outstanding dues of creditors other than micro enterprises and small enterprises		3,904.39	3,837.76
(iv) Other current financial liabilities	19	2,451.92	1,684.79
(b) Other current liabilities	20	2,176.82	2,354.74
(c) Provisions	15	435.83	375.66
		<u>23,544.29</u>	<u>22,698.66</u>
Total Liabilities		<u>1,80,548.05</u>	<u>1,86,583.19</u>
Total Equity and Liabilities		<u>3,62,896.52</u>	<u>3,54,051.38</u>

Summary of material accounting policies 2.2

The accompanying notes are an integral part of the consolidated financial statements. 1 to 47

As per our report of even date

For Deloitte Haskins & Sells LLP
Chartered Accountants

Rajesh Kumar Agarwal
Partner

For and on behalf of the Board of Directors of
Fleur Hotels Limited

Patanjali Govind Reswani
Executive Director and Chairman
DIN-00002974

Mayank Sharma
Chief Financial Officer

Saurabh Shatdai
Managing Director and Chief Executive Officer
DIN-11222659

Isha Khin
Company Secretary
Mem. no. - A25838

Place : New Delhi
Date : May 28, 2026

Place : Gurugram
Date : May 28, 2026



	Note No.	For the year ended March 31, 2026 Rs in lakhs	For the year ended March 31, 2025 Rs in lakhs
Revenue from operations	21	1,00,452.30	90,696.88
Other income	22	979.07	585.36
Total Income		1,01,431.37	91,282.24
Expenses			
Cost of food and beverages consumed	23	6,433.87	5,760.76
Employee benefits expense	24	13,873.91	12,851.07
Power and fuel	25(a)	5,741.62	6,038.13
Other expenses	25(b)	31,044.40	26,490.54
Total Expenses		57,093.80	51,140.50
Earnings before finance cost, finance income, depreciation and amortization, and tax (EBITDA) (refer note 2.3(q))		44,337.57	40,141.74
Depreciation and amortization expense	26	11,503.80	11,626.36
Finance costs	27	14,511.57	16,839.12
Finance income	28	(1,031.40)	(881.32)
Profit before exceptional items and tax		19,353.60	12,557.58
Less: Exceptional items	45	989.03	-
Profit before tax		18,364.57	12,557.58
Tax expense:			
(1) Current tax	18	328.71	393.10
(2) Deferred tax	18	3,139.08	825.27
Profit for the year		14,896.78	11,339.21
Other comprehensive loss			
(i) Items that will not be reclassified to profit or loss			
Remeasurements of defined benefit plans		(15.48)	(3.71)
Income tax relating to items that will not be reclassified to profit or loss		3.22	(0.82)
Total Comprehensive income for the year		14,884.52	11,334.68
Profit for the year		14,896.78	11,339.21
Attributable to:			
Equity holders of the parent		14,896.78	11,339.21
Non-controlling interests		-	-
Total comprehensive income for the year		14,884.52	11,334.68
Attributable to:			
Equity holders of the parent		14,884.52	11,334.68
Non-controlling interests		-	-
Earning per equity share			
(1) Basic	29	15.23	11.59
(2) Diluted	29	15.23	11.59

Summary of material accounting policies

1 to 47

The accompanying notes are an integral part of the consolidated financial statements.

As per our report of even date

For Deloitte Haskins & Sells LLP
Chartered Accountants

Rajesh Kumar Agarwal
Partner



For and on behalf of the Board of Directors of
Fleur Hotels Limited

Patanjali Govind Keswani
Executive Director and Chairman
DIN-00002974

Mayank Sharma
Chief Financial Officer

Saurabh Shatdal
Managing Director and Chief Executive Officer
DIN-11222659

Ishu Jain
Company Secretary
Mem. no.- A25838

Place : Gurugram
Date : May 28, 2026

Place : New Delhi
Date : May 28, 2026

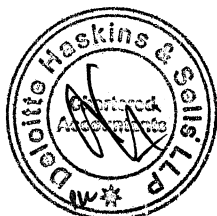


Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)

CIN: U55101HR2003PLC140540

Consolidated statement of cash flows for the year ended March 31, 2026

	For the year ended March 31, 2026 (Rs in lakhs)	For the year ended March 31, 2025 (Rs in lakhs)
A. Cash flows from operating activities		
Profit before tax	18,364.57	12,557.58
Non-cash adjustments to reconcile profit before tax to net cash flows:		
Depreciation and amortisation expenses	11,503.80	11,626.36
Finance income	(1,031.40)	(881.32)
Finance costs	13,963.45	16,330.62
Provision for gratuity	465.40	34.46
Provision for leave encashment	167.10	9.03
Excess provision/ credit balances written back	(34.12)	(35.97)
Provision for doubtful debts	78.78	-
Net loss/(gain) on write off/sale of property, plant & equipment	214.21	265.70
Net gain on sale of current investments	(332.61)	-
Fair value profit on financial instruments at fair value through profit or loss	(47.41)	-
Operating profit before working capital changes:	43,311.77	39,906.46
Movements in working capital:		
(Increase)/decrease in trade receivables	(2,564.56)	31.49
Increase in loans and advances and other current assets	(5,848.77)	(2,868.61)
(Increase)/decrease in inventories	(41.47)	11.15
Decrease in liabilities and provisions	(541.05)	(591.00)
Cash Generated from Operations	34,315.92	36,489.49
Direct taxes paid (net of refunds)	(328.37)	(1,533.87)
Net cash flows generated from operating activities (A)	33,987.55	34,955.62
B. Cash flows used in investing activities		
Purchase of property, plant & equipment including CWP, capital advances and capital creditors	(5,368.37)	(4,903.44)
Proceeds from sale of property, plant & equipment	71.11	202.35
Purchase of non current investment	(200.80)	(104.50)
Purchase of current investment	(22,313.55)	(3,240.00)
Proceeds from sale of current investment	20,374.81	1,100.00
Investment in fixed deposits (net)	(1,316.21)	(121.92)
Interest received	1,087.33	788.92
Net Cash flow used in investing activities (B)	(7,664.98)	(6,278.59)
C. Cash flows from financing activities		
Payment of lease liability	(2,345.59)	(2,651.52)
Acquisition of subsidiaries	(4.24)	-
Proceeds from long term borrowings	494.60	6,927.84
Repayment of long term borrowings	(12,483.57)	(18,227.12)
(Repayment)/proceeds of short term borrowings (net)	(277.39)	(41.78)
Interest paid	(11,055.72)	(13,621.32)
Net Cash flow used in financing activities (C)	(25,173.91)	(27,613.91)



(This space has been intentionally left blank)



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)

CIN: U55101HR2003PLC140540

Consolidated statement of cash flows for the year ended March 31, 2026

	For the year ended March 31, 2026 (Rs in lakhs)	For the year ended March 31, 2025 (Rs in lakhs)
Net increase in cash and cash equivalents (A + B + C)	148.66	1,063.12
Cash and cash equivalents at the beginning of the year	3,642.93	2,579.81
Cash and cash equivalents at the end of the year	3,791.59	3,642.93
Components of cash and cash equivalents (refer note 10)		
Cash on Hand	41.64	36.83
Balances with Scheduled Banks in		
- Current accounts	3,749.95	3,506.10
- Deposits with original maturity of less than three months	-	100.00
Total cash and cash equivalents	3,791.59	3,642.93

Summary of material accounting policies

2.2

The accompanying notes are an integral part of the consolidated financial statements.

1 to 47

As per our report of even date

For Deloitte Haskins & Sells LLP

Chartered Accountants

Rajesh Kumar Agarwal
Partner



For and on behalf of the Board of Directors of
Fleur Hotels Limited

Patanjali Govind Keswani
Executive Director and Chairman
DIN-00002974

Mayank Sharma
Chief Financial Officer

Saurabh Shatdal
Managing Director and Chief Executive Officer
DIN-11222659

Isha Jain
Company Secretary
Mem. no.- A25838

Place : Gurugram
Date : May 28, 2026

Place : New Delhi
Date : May 28, 2026



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
CIN: U55101HR2003PLC140540
Consolidated statement of Changes in Equity as at March 31, 2026

Equity Share Capital

Equity shares of INR 10 each issued, subscribed and fully paid

At April 1, 2024
Issue during the year
As at March 31, 2025
Issue during the year
As at March 31, 2026

No. of shares	Amount Rs in lakhs
9,78,31,493	9,783.15
-	-
9,78,31,493	9,783.15
-	-
9,78,31,493	9,783.15

B. Other Equity

For the year ended March 31, 2026

	Reserves and Surplus				Items of OCI	Other Equity
	Securities Premium	Capital Reserve	Equity Component- Preference Share	Surplus in the Statement of Profit and Loss	Remeasurement gains (losses) on defined benefit plans and income tax effect	
Balance as at April 1, 2024	1,65,539.11	(710.65)	83.58	(18,549.97)	(11.71)	1,46,350.36
Profit for the year	-	-	-	11,339.21	-	11,339.21
Other comprehensive loss for the year	-	-	-	-	(4.53)	(4.53)
Total comprehensive income for the year	-	-	-	11,339.21	(4.53)	11,334.68
Balance as at March 31, 2025	1,65,539.11	(710.65)	83.58	(7,210.76)	(16.24)	1,57,685.04
Profit for the year	-	-	-	14,896.78	-	14,896.78
Other comprehensive loss for the year	-	-	-	-	(12.26)	(12.26)
Total comprehensive income for the year	-	-	-	14,896.78	(12.26)	14,884.52
Adjustment on acquisition of subsidiaries	-	(4.24)	-	-	-	(4.24)
Balance as at March 31, 2026	1,65,539.11	(714.89)	83.58	7,686.02	(28.50)	1,72,565.32

Summary of material accounting policies

2.2

The accompanying notes are an integral part of the financial statements.

1 to 47

As per our report of even date

For Deloitte Haskins & Sells LLP
Chartered Accountants

Rajesh Kumar Singh
Partner



Place : Gurugram
Date : May 28, 2026

For and on behalf of the Board of Directors of
Fleur Hotels Limited

Patanjali Govind Keswani
Executive Director and Chairman
DIN-00002974

Mayank Sharma
Chief Financial Officer

Place : New Delhi
Date : May 28, 2026

Saurabh Shatdal
Managing Director and Chief Executive Officer
DIN-11222659

Isha Khin
Company Secretary
Mem. no.- A25838



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

1. Corporate Information

Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited) (the Company) and its subsidiaries (collectively, the Group) is a private company domiciled in India and is incorporated under the provisions of the Companies Act applicable in India. The registered office of the company is located at Lemon Tree Hotel, Urban Complex, Ullahawas, Sector 60, Gurugram, Haryana-122011.

The Company, its subsidiaries and limited liability partnership (together referred as "The Group") intend to carry out business of developing, owning, acquiring, renovating and promoting hotels, motels, resorts, restaurants, etc. under the brand name of Lemon Tree Hotel, Lemon Tree Premier, Red Fox Hotel, Aurika, Keys Lite, Keys Prima and Keys Select.

The consolidated financial statements are approved for issue by the Board of Directors on May 28, 2026.

2 Basis of preparation of financial statements and material accounting policies

2.1 Basis of preparation

These financial statements are prepared in accordance with Indian Accounting Standard (Ind AS), and the provisions of the Companies Act, 2013 ('the Act') (to the extent notified). The Ind AS are prescribed under Section 133 of the Act read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and relevant amendment rules issued thereafter.

The consolidated financial statements have been prepared on a going concern basis using historical cost convention and on an accrual method of accounting, except for certain financial assets and liabilities which are measured at fair value/ amortised cost (refer note 34).

Accounting policies have been consistently applied.

The consolidated financial statements are presented in Indian Rupees (INR) and all values are rounded to the nearest lakhs, except where otherwise indicated.

2.2 Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company its subsidiaries and limited liability partnership (together referred as "The Group") as at March 31, 2026. Specifically, the Group controls an investee if and only if the Group has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee)
- Exposure, or rights, to variable returns from its involvement with the investee, and
- The ability to use its power over the investee to affect its return

Generally, there is a presumption that a majority of voting rights result in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee
- Rights arising from other contractual arrangements
- The Group's voting rights and potential voting rights
- The size of the group's holding of voting rights relative to the size and dispersion of the holdings of the other voting rights holders



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

Consolidated financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances. If a member of the group uses accounting policies other than those adopted in the consolidated financial statements for like transactions and events in similar circumstances, appropriate adjustments are made to that group member's financial statements in preparing the consolidated financial statements to ensure conformity with the group's accounting policies.

The financial statements of all entities used for the purpose of consolidation are drawn up to same reporting date as that of the parent company, i.e., year ended on 31 March.

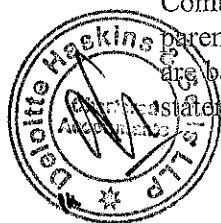
The consolidated financial statements of the Group include subsidiaries and Limited liability partnership listed in the table below:

Subsidiaries/LLP under Direct Control

S. No.	Name of the Company	Principal Activities	Country of Incorporation	% of equity interest	
				March 31, 2026	March 31, 2025
1.	Celsia Hotels Private Limited	Hotel Business	India	100%	100%
2.	Inovoa Hotels and Resorts Limited	Hotel Business	India	100%	100%
3.	IORA Hotels Private Limited	Hotel Business	India	100%	100%
4.	Ophrys Hotels Private Limited	Hotel Business	India	100%	100%
5.	Hyacinth Hotels Private Limited	Hotel Business	India	100%	100%
6.	Bandhav Resorts Private Limited	Hotel Business	India	100%	100%
7.	Mezereon Hotels LLP	Hotel Business	India	99.99%	99.99%
8.	Berggruen Hotels Private Limited	Hotel Business	India	100.00%	100.00%
9.	Nettle Hotels Private Limited	Hotel Business	India	100.00%	-
10.	Madder Stays Private Limited	Rental Housing	India	100.00%	-

Consolidation procedure:

Combine like items of assets, liabilities, equity, income, expenses and cash flows of the parent with those of its subsidiaries. For this purpose, income and expenses of the subsidiary are based on the amounts of the assets and liabilities recognized in the consolidated financial statements at the acquisition date.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Offset (eliminate) the carrying amount of the parent's investment in each subsidiary and the parent's portion of equity of each subsidiary. Business combinations policy explains how to account for any related goodwill.

Eliminate in full intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between entities of the group (profits or losses resulting from intragroup transactions that are recognised in assets, such as inventory and fixed assets, are eliminated in full). Intragroup losses may indicate an impairment that requires recognition in the consolidated financial statements. Ind AS12 Income Taxes applies to temporary differences that arise from the elimination of profits and losses resulting from intragroup transactions.

Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary (including deemed acquisition/ deemed disposal), without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- Derecognises the assets (including goodwill) and liabilities of the subsidiary
- Derecognises the carrying amount of any non-controlling interests
- Derecognises the cumulative translation differences recorded in equity
- Recognises the fair value of the consideration received
- Recognises the fair value of any investment retained
- Recognises any surplus or deficit in profit or loss
- Reclassifies the parent's share of components previously recognised in OCI to profit or loss or retained earnings, as appropriate, as would be required if the Group had directly disposed of the related assets or liabilities.

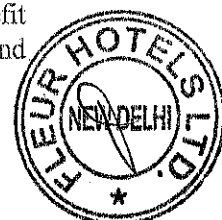
2.3 Summary of material accounting policies

(a) Business combinations and goodwill

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred measured at acquisition date fair value and the amount of any non-controlling interests in the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their acquisition date fair values. For this purpose, the liabilities assumed include contingent liabilities representing present obligation and they are measured at their acquisition fair values irrespective of the fact that outflow of resources embodying economic benefits is not probable. However, the following assets and liabilities acquired in a business combination are measured at the basis indicated below:

- Deferred tax assets or liabilities, and the assets or liabilities related to employee benefit arrangements are recognised and measured in accordance with Ind AS 12 Income Tax and Ind AS 19 Employee Benefits respectively.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

- Liabilities or equity instruments related to share based payment arrangements of the acquiree or share – based payments arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with Ind AS 102 Share-based Payments at the acquisition date.
- Assets (or disposal Groups) that are classified as held for sale in accordance with Ind AS 105 Non-current Assets Held for Sale and Discontinued Operations are measured in accordance with that standard.
- Reacquired rights are measured at a value determined on the basis of the remaining contractual term of the related contract. Such valuation does not consider potential renewal of the reacquired right.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

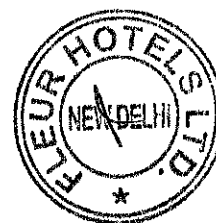
If the business combination is achieved in stages, any previously held equity interest is re-measured at its acquisition date fair value and any resulting gain or loss is recognised in profit or loss or OCI, as appropriate.

Any contingent consideration to be transferred by the acquirer is recognised at fair value at the acquisition date. At the end of subsequent reporting periods, such contingent liabilities are measured at the higher of the amount that would be recognised in accordance with Ind AS 37 and the amount initially recognised less cumulative amortization recognised in accordance with Ind AS 115 Revenue.

Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of Ind AS 109 Financial Instruments, is measured at fair value with changes in fair value recognised in profit or loss. If the contingent consideration is not within the scope of Ind AS 109, it is measured in accordance with the appropriate Ind AS. Contingent consideration that is classified as equity is not re-measured at subsequent reporting dates and subsequent its settlement is accounted for within equity.

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interests, and any previous interest held, over the net identifiable assets acquired and liabilities assumed. If the fair value of the net assets acquired is in excess of the aggregate consideration transferred, the Group reassesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and reviews the procedures used to measure the amounts to be recognised at the acquisition date. If the reassessment still results in an excess of the fair value of net assets acquired over the aggregate consideration transferred, then the gain is recognised in OCI and accumulated in equity as capital reserve. However, if there is no clear evidence of bargain purchase, the entity recognises the gain directly in equity as capital reserve, without routing the same through OCI.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

A cash generating unit to which goodwill has been allocated is tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash generating unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro rata based on the carrying amount of each asset in the unit. Any impairment loss for goodwill is recognised in profit or loss. An impairment loss recognised for goodwill is not reversed in subsequent periods.

Where goodwill has been allocated to a cash-generating unit and part of the operation within that unit is disposed of, the goodwill associated with the disposed operation is included in the carrying amount of the operation when determining the gain or loss on disposal. Goodwill disposed in these circumstances is measured based on the relative values of the disposed operation and the portion of the cash-generating unit retained.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted through goodwill during the measurement period, or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognized at that date. These adjustments are called as measurement period adjustments. The measurement period does not exceed one year from the acquisition date.

(b) Current versus non-current classification

The Group presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset is treated as current when it is:

- Expected to be realised or intended to be sold or consumed in normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Group classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Group has identified twelve months as its operating cycle.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

(c) Foreign currencies

Functional and presentation currency

The Company's financial statements are presented in INR, which is also the Company's functional currency. Presentation currency is the currency in which the company's financial statements are presented. Functional currency is the currency of the primary economic environment in which an entity operates and is normally the currency in which the entity primarily generates and expends cash. All the financial information presented in Indian Rupees (INR) has been rounded to the nearest of lakhs rupees, except where otherwise stated.

Transactions and balances

Transactions in foreign currencies are initially recorded by the Group's entities at their respective functional currency spot rates at the date the transaction first qualifies for recognition. However, for practical reasons, the Group uses an average rate if the average approximates the actual rate at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date.

Exchange differences arising on settlement or translation of monetary items are recognised in profit or loss

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of non-monetary items measured at fair value is treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognised in OCI or profit or loss are also recognised in OCI or profit or loss, respectively).

(d) Fair value measurement

The Group measures financial instruments, such as, derivatives at fair value at each balance sheet date except to certain instruments which are measured at Amortized cost/ historic cost.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

The Group determines the policies and procedures for both recurring fair value measurement, such as derivative instruments and unquoted financial assets measured at fair value. External valuers are involved for valuation of significant assets and liabilities. The management selects external valuer on various criteria such as market knowledge, reputation, independence and whether professional standards are maintained by valuer. The management decides, after discussions with the Company's external valuers, which valuation techniques and inputs to use for each case.

At each reporting date, the management analyses the movements in the values of assets and liabilities which are required to be remeasured or re-assessed as per the Group's accounting policies. For this analysis, the management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

The management, in conjunction with the Company's external valuers, also compares the change in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy.

This note summarises accounting policy for fair value. Other fair value related disclosures are given in the relevant notes.

- Disclosures for valuation methods, significant estimates and assumptions. (note 30)
- Quantitative disclosures of fair value measurement hierarchy (note 34)
- Financial instruments (including those carried at amortised cost) (note 34)



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

(e) Revenue recognition

The Group apply Ind AS 115 "Revenue from Contracts with Customers" which establishes a comprehensive framework to depict timing and amount of revenue to be recognised.

In arrangements for room revenue and related services, the Group has applied the guidance in Ind AS 115 for recognition of Revenue from contract with customer, by applying the revenue recognition criteria for each distinct performance obligation. The arrangements with customers generally meet the criteria for considering room revenue and related services as distinct performance obligations. For allocating the transaction price, the Group has measured the revenue in respect of each performance obligation of a contract at its relative standalone selling price. The price that is regularly charged for an item when sold separately is the best evidence of its standalone selling price.

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured, regardless of when the payment is being made. Revenue towards satisfaction of a performance obligation is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold and services rendered is net of variable consideration on account of various discounts and schemes offered by the Company as part of the contract. The Group assesses its revenue arrangements against specific criteria to determine if it is acting as principal or agent. The Group has concluded that it is acting as a principal in all of its revenue arrangements. The specific recognition criteria described below must also be met before revenue is recognized.

Value added tax (VAT)/Goods & Service Tax(GST) is not received by the Group on its own account. Rather, it is tax collected on value added to the commodity by the seller on behalf of the government. Accordingly, it is excluded from revenue.

Rooms, Restaurant, Banquets and Other Services

Income from guest accommodation is recognized on a day to day basis after the guest checks into the Hotels and are stated net of allowances. Incomes from other services are recognized as and when services are rendered. Sales are stated exclusive of Value Added Taxes (VAT) and Goods and Service Tax(GST). Difference of revenue over the billed as at the year-end is carried in financial statement as unbilled revenue separately.

Sale of goods

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer, sale of food and beverage are recognized at the points of serving these items to the guests. Sales are stated exclusive of VAT/GST.

Interest income

For all financial instruments measured at amortized cost, interest income is recorded using the effective interest rate (EIR). EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or liability. Interest income is included in finance income in the income statement.

Dividends

Revenue is recognized when the Group's right to receive the payment is established, which is generally when shareholders approve the dividend.



(f) Taxes

Taxes comprises current tax and deferred tax

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the consolidated statement of profit and loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date in the countries where the Group operates and generates taxable income.

Current tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Current tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax

Deferred tax is provided using the balance sheet approach method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss
- In respect of taxable temporary differences associated with investments in subsidiaries, and associates, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits (including MAT credit) and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised, except:

- When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss
- In respect of deductible temporary differences associated with investments in subsidiaries, and associates, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

The carrying amount of deferred tax assets (including MAT credit available) is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Tax benefits acquired as part of a business combination, but not satisfying the criteria for separate recognition at that date, are recognised subsequently if new information about facts and circumstances change. Acquired deferred tax benefits recognised within the measurement period reduce goodwill related to that acquisition if they result from new information obtained about facts and circumstances existing at the acquisition date.

If the carrying amount of goodwill is zero, any remaining deferred tax benefits are recognised in OCI/ capital reserve depending on the principle explained for bargain purchase gains. All other acquired tax benefits realised are recognised in profit or loss.

Value added taxes/GST paid on acquisition of assets or on incurring expenses

- Expenses and assets are recognised net of the amount of value added taxes/GST paid, except:
- When the tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case, the tax paid is recognised as part of the cost of acquisition of the asset or as part of the expense item, as applicable
 - When receivables and payables are stated with the amount of tax included

(g) Property, plant and equipment (PPE)

Property, plant and equipment is stated at cost, net of accumulated depreciation and accumulated impairment losses, if any. Such cost includes the cost of replacing part of the plant and equipment and borrowing costs for long-term construction projects if the recognition criteria are met. Such properties are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use. Freehold land is not depreciated. Capital work in progress is stated at cost

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company, and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

Freehold land is not depreciated. Capital work in progress is stated at cost.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

The present value of the expected cost for the decommissioning of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met.

Depreciation on fixed assets is provided as per schedule II of Companies Act, 2013 on Straight Line Method over its economic useful life of PPE as follows:

Property, plant and equipment	Useful life considered (SLM)
Plant & Machinery	15 Years
Building*	60 Years
Electrical installations and fittings	10 Years
Office Equipments	5 Years
Furniture and Fixtures	8 Years
Crockery, cutlery and soft furnishings	3 Years
Commercial Vehicles	6 Years
Private Vehicles	8 Years
Computers	3 Years
Network and servers	6 Years

*Refer note 30 and note 38

Building on leasehold land (other than perpetual lease)/improvements to leased buildings are depreciated over the useful life or the remaining lease period /expected lease period, whichever is lower.

An item of property, plant and equipment and any significant part initially recognized is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the income statement when the asset is derecognized.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end, and adjusted prospectively if appropriate.

(h) Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses. Internally generated intangibles, excluding capitalised development costs, are not capitalised and the related expenditure is reflected in profit or loss in the period in which the expenditure is incurred.

The useful lives of intangible assets are assessed as 3 years and the same shall be amortised on Straight line basis over its useful life.

Intangible assets with indefinite useful lives are not amortized, but are tested for impairment at each year end and whenever there is an indication that the intangible assets may be impaired, either individually or at the cash generating unit level. The assessment of indefinite life is reviewed at each period to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the income statement when the asset is derecognized.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

(i) Borrowing costs

Borrowing cost includes interest expense as per Effective Interest Rate (EIR).

Borrowing costs directly attributable to the acquisition or construction of an asset that necessarily takes a substantial period of time to get ready for its intended use are capitalised as part of the cost of the asset until such time that the assets are substantially ready for their intended use. Where funds are borrowed specifically to finance a project, the amount capitalised represents the actual borrowing costs incurred. Where surplus funds are available out of money borrowed specifically to finance project, the income generated from such current investments is deducted from the total capitalized borrowing cost. Where the funds used to finance a project form part of general borrowings, the amount capitalised is calculated using a weighted average of rates applicable to relevant general borrowings of the company during the year. Capitalisation of borrowing costs is suspended and charged to profit and loss during the extended periods when the active development on the qualifying assets is interrupted.

EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial liability or a shorter period, where appropriate, to the amortised cost of a financial liability after considering all the contractual terms of the financial instrument.

(j) Leases

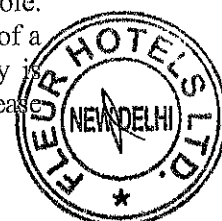
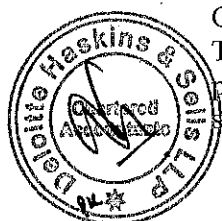
The Group assesses that the contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether:

- (1) The contract involves the use of an identified asset,
- (2) The Group has substantially all of the economic benefits from use of the identified asset, and
- (3) The Group has the right to direct the use of the identified asset.

Group as a lessee

The Group recognizes right-of-use asset representing its right to use the underlying asset for the lease term at the lease commencement date. The cost of the right-of-use asset measured at inception shall comprise of the amount of the initial measurement of the lease liability adjusted for any lease payments made at or before the commencement date plus any initial direct costs incurred. The right-of-use assets is subsequently measured at cost less any accumulated depreciation, accumulated impairment losses, if any and adjusted for any remeasurement of the lease liability. The right-of-use asset is depreciated from the commencement date over the shorter of the lease term and useful life of the underlying asset. Right-of-use assets are tested for impairment whenever there is any indication that their carrying amounts may not be recoverable. Impairment loss, if any, is recognised in the statement of profit and loss.

The Group measures the lease liability at the present value of the lease payments over the lease term. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Company uses incremental borrowing rate. For leases with reasonably similar characteristics, the Company adopts the incremental borrowing rate for the entire portfolio of leases as a whole. The lease payments shall include fixed payments, variable lease payments, exercise price of a purchase option and payments of penalties for terminating the lease. The lease liability is subsequently remeasured by increasing the carrying amount to reflect interest on the lease



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

liability, reducing the carrying amount to reflect the lease payments made and remeasuring the carrying amount to reflect any reassessment or lease modifications or to reflect revised substance fixed lease payments.

The Company recognises the amount of the re-measurement of lease liability as an adjustment to the right-of-use asset. Where the carrying amount of the right-of-use asset is reduced to zero and there is a further reduction in the measurement of the lease liability, the Company recognizes any remaining amount of the re-measurement in statement of profit and loss.

The Company has elected not to apply the requirements of Ind AS 116 to leases for which the underlying asset is of low value. The lease payments associated with these low value leases are recognized as an expense on a straight-line basis over the lease term. (Refer note 30 and note 38)

Group as a lessor

Leases where the Company does not transfer substantially all the risks and rewards incidental to ownership of the asset are classified as operating leases. Lease rentals under operating leases are recognized as income on a straight-line basis over the lease term.

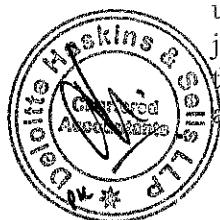
(k) Inventories

Stock of food & beverages, stores and operating supplies are valued at lower of cost and net realisable Value. Cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on a first in first out basis. Net realisable value is the estimated selling price in the ordinary course of business less estimated cost of completion and estimated costs necessary to make sale.

(l) Impairment of non-financial assets

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair valueless costs of disposal and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or Group of assets. Where the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining net selling price, recent market transactions are taken into account, if available. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The Group bases its impairment calculation on detailed budgets and forecast calculations, which are prepared separately for each of the Group's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the fifth year. To estimate cash flow projections beyond periods covered by the most recent budgets/forecasts, the Group extrapolates cash flow projections in the budget using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. In any case, this growth rate does not exceed the long-term average growth rate for the products, industries, or country in which the entity operates, or for the market in which the asset is used.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Impairment losses, including impairment on inventories, are recognised in the statement of profit and loss.

For assets excluding goodwill, an assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Group estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the statement of profit or loss unless the asset is carried at a revalued amount, in which case, the reversal is treated as a revaluation increase.

(m) Provisions

General

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources would be required to settle the obligation, the provision is reversed.

Contingent Assets/ Liabilities

Contingent assets are not recognised. However, when realisation of income is virtually certain, then the related asset is no longer a contingent asset, and is recognised as an asset.

Contingent liabilities are disclosed in notes to accounts when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Contingent liabilities recognised in a business combination

A contingent liability recognised in a business combination is initially measured at its fair value. Subsequently, it is measured at the higher of the amount that would be recognised in accordance with the requirements for provisions above or the amount initially recognised less, when appropriate, cumulative amortization recognised in accordance with the requirements for revenue recognition.

(n) Retirement and other employee benefits

Retirement benefit in the form of provident fund is a defined contribution scheme. The group has no obligation, other than the contribution payable to the provident fund. The group recognizes contribution payable to the provident fund scheme as an expense, when an employee renders the related service. If the contribution payable to the scheme for service received before the balance sheet date exceeds the contribution already paid, the deficit payable to the scheme is recognized as a liability after deducting the contribution already paid. If the contribution already paid exceeds the contribution due for services received before the balance sheet date, then excess is recognized as an asset to the extent that the pre-payment will lead to, for example, a reduction in future payment or a cash refund.

Retirement benefit in the form of gratuity is a defined benefit scheme. Gratuity liability of employees is accounted for on the basis of actuarial valuation on projected unit credit method at the close of the year. Company's contribution made to Life Insurance Corporation is expensed off at the time of payment of premium.

Remeasurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognised immediately in the balance sheet with a corresponding debit or credit to retained earnings through OCI in the period in which they occur. Remeasurements are not reclassified to profit or loss in subsequent periods.

Past service costs are recognised in profit or loss on the earlier of:

- The date of the plan amendment or curtailment, and
- The date that the Group recognises related restructuring costs

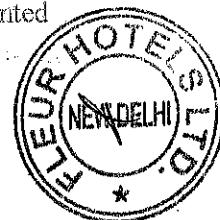
Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. The Group recognises the following changes in the net defined benefit obligation as an expense in the consolidated statement of profit and loss:

- Service costs comprising current service costs, past-service costs, gains and losses on curtailments and non-routine settlements; and
- Net interest expense or income

Retirement benefits in the form of Superannuation Fund is a defined contribution scheme and the contributions are charged to the statement of profit and loss of the year when the contributions to the respective funds are due. There are no other obligations other than the contribution payable to the respective trusts.

Short-term and other long-term employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Group in respect of services provided by employees up to the reporting date.

The Group treats leaves expected to be carried forward for measurement purposes. Such compensated absences are provided for based on the actuarial valuation using the projected unit credit method at the year-end. Remeasurement gains/losses are immediately taken to the statement of profit and loss and are not deferred. The Group presents the entire leave as a current liability in the balance sheet, since it does not have an unconditional right to defer its settlement for 12 months after the reporting date. Where Group has the unconditional legal and contractual right to defer the settlement for a period beyond 12 months, the same is presented as non-current liability.

(o) Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets

Initial recognition and measurement

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. However, trade receivables that do not contain a significant financing component are measured at transaction price. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in following categories:

- Debt instruments at amortised cost
- Debt instruments, derivatives and equity instruments at fair value through profit or loss (FVTPL)
- Equity instruments measured at fair value through other comprehensive income (FVTOCI)

Debt instruments at amortised cost

A debt instrument is measured at the amortised cost if both the following conditions are met:

- a) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- b) Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

This category is the most relevant to the Group. After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the profit or loss. The losses arising from impairment are recognised in the profit or loss. This category generally applies to trade and other receivables, loans to subsidiaries etc. For more information on receivables, refer to Note 10.

Debt instrument at FVTPL

FVTPL is a residual category for debt instruments.

In addition, the Group may elect to designate a debt instrument, which otherwise meets amortized cost or FVTOCI criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch'). The Group has not designated any debt instrument as at FVTPL.

Debt instruments included within the FVTPL category are measured at fair value with all changes recognized in the P&L.

Equity investments

All equity investments in scope of Ind AS 109 are measured at fair value. Equity instruments included within the FVTPL category are measured at fair value with all changes recognized in the P&L.

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a Group of similar financial assets) is primarily derecognised (i.e. removed from the Group's consolidated balance sheet) when:

- The rights to receive cash flows from the asset have expired, or
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

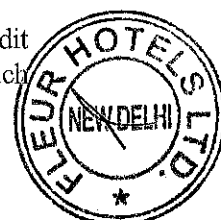
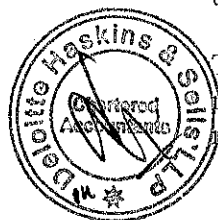
Impairment of financial assets

In accordance with Ind AS 109, the Group applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- a) Financial assets that are debt instruments, and are measured at amortised cost e.g., loans, debt securities, deposits, trade receivables and bank balance
- b) Financial assets that are debt instruments and are measured as at FVTOCI
- c) Trade receivables or any contractual right to receive cash or another financial asset.

The Group follows 'simplified approach' for recognition of impairment loss allowance on trade receivables.

The application of simplified approach does not require the Group to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

For recognition of impairment loss on other financial assets and risk exposure, the Group determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used.

Lifetime ECL are the expected credit losses resulting from all possible default events over the expected life of a financial instrument. The 12-month ECL is a portion of the lifetime ECL which results from default events that are possible within 12 months after the reporting date.

ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the entity expects to receive (i.e., all cash shortfalls), discounted at the original EIR. When estimating the cash flows, an entity is required to consider:

- All contractual terms of the financial instrument (including prepayment, extension, call and similar options) over the expected life of the financial instrument. However, in rare cases when the expected life of the financial instrument cannot be estimated reliably, then the entity is required to use the remaining contractual term of the financial instrument.
- Cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/ expense in the statement of profit and loss (P&L). This amount is reflected under the head 'other expenses' in the P&L. The balance sheet presentation for various financial instruments is described below:

- Financial assets measured as at amortised cost, contractual revenue receivables and lease receivables: ECL is presented as an allowance, i.e., as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write-off criteria, the Group does not reduce impairment allowance from the gross carrying amount.
- Debt instruments measured at FVTOCI: There are no instruments measured at FVTOCI.

Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts, financial guarantee contracts and derivative financial instruments.

Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:
Financial liabilities at fair value through profit or loss



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Group that are not designated as hedging instruments in hedge relationships as defined by Ind AS 109. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments.

Gains or losses on liabilities held for trading are recognised in the profit or loss.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated as such at the initial date of recognition, and only if the criteria in Ind AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains/ losses attributable to changes in own credit risk are recognized in OCI. These gains/ loss are not subsequently transferred to P&L. However, the Group may transfer the cumulative gain or loss within equity. All other changes in fair value of such liability are recognised in the statement of profit or loss. The Group has not designated any financial liability as at fair value through profit and loss.

Financial liabilities at amortised cost

This is the category most relevant to the Group. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit and loss.

This category generally applies to borrowings. For more information refer Note 14.

Financial guarantee contracts

Financial guarantee contracts issued by the Group are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind AS 109 and the amount recognised less cumulative amortisation.

If a financial guarantee is an integral element of a debt instrument held by the entity, it should not be accounted for separately.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

(p) Cash and cash equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

(q) Measurement of EBITDA

The Group has elected to present earnings before interest, tax, depreciation and amortization (EBITDA) as a separate line item on the face of the statement of profit and loss. The Group measures EBITDA on the basis of profit/ (loss) from core business operations. In its measurement, the Group does not include finance costs, finance income, depreciation and amortization, exceptional items, if any and tax expense.

(r) Cash Flow Statement

Cash flows are reported using the indirect method, where by profit before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the Company are segregated.

(s) Common Control business combinations

The Group accounts for business combinations involving entities or businesses under common control using the pooling of interest method. The assets and liabilities of the combining entities are reflected at their carrying amounts. The identity of the reserves are preserved and appear in the financial statements of the transferee in the same form in which they appeared in the financial statements of the transferor. The difference, if any, between the amount recorded as share capital issued plus any additional consideration in the form of cash or other assets and the amount of share capital of the transferor is transferred to Capital Reserve Account and is presented separately as Common Control Transactions Capital Reserve Account.

In terms of the scheme the amalgamation has been accounted for in accordance with the pooling of Interest Method. As per said scheme, the financial information in the financial statements in respect of prior period has been restated w.e.f the appointed date as if business combination occurred from the beginning of the preceding period in the financial statements, irrespective of the actual date of the combination.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

(t) Earnings Per Share (EPS)

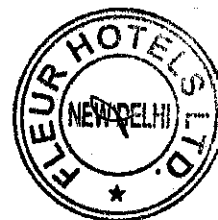
Basic EPS is calculated by dividing the profit for the year attributable to ordinary equity shareholders of the Company by the weighted average number of Equity shares outstanding during the year.

Diluted EPS is calculated by dividing the profit attributable to ordinary equity shareholders of the Company by the weighted average number of Equity shares outstanding during the year plus the weighted average number of Equity shares that would be issued on conversion of all the dilutive potential Equity shares into Equity shares.

(u) Exceptional items

An item of income or expense which by its size, type or incidence requires disclosure in order to improve an understanding of the performance of the Company is treated as an exceptional item and disclosed as such in the financial statements.

(v) Refer note 30 for Significant accounting judgements, estimates and assumptions.



3. Property, Plant & Equipment

Particulars	Tangible Assets											Total (Tangible Assets)
	Freehold land	Building on freehold Land	Building on leasehold land (Refer note 38)	Plant and Machinery	Electrical fittings	Electrical equipments	Office equipments	Furniture and Fixtures	Crockery, cutlery and soft furnishings	Computers	Vehicles	
Deemed cost												
Gross Carrying Amount												
As at April 1, 2024	36,933.71	1,46,612.44	70,124.64	31,323.90	6,164.86	2,629.28	249.59	17,209.20	6,248.03	796.52	952.03	3,19,244.20
Additions	-	1,480.03	361.43	1,163.81	59.33	99.63	7.88	1,187.26	16.34	96.77	51.23	4,522.71
Eliminated on Disposals	251.85	-	-	382.45	-	-	-	616.53	-	-	25.98	1,488.88
As at March 31, 2025	36,681.86	1,48,092.47	70,486.07	31,904.26	6,224.19	2,716.94	257.47	17,779.93	6,264.37	893.29	977.28	3,22,278.03
Additions	-	1,743.13	35.34	1,514.06	17.38	117.73	75.63	1,339.80	0.54	84.23	464.59	5,594.43
Eliminated on Disposals	-	242.16	-	149.54	0.03	0.03	2.61	174.50	-	1.99	154.44	724.92
As at March 31, 2026	36,681.86	1,49,595.44	70,521.41	33,268.78	6,241.54	2,834.52	330.49	19,145.23	6,264.91	975.93	1,287.43	3,27,147.54
Accumulated Depreciation												
As at April 1, 2024	-	13,459.20	5,843.55	12,383.88	1,728.60	1,078.19	210.23	5,593.60	3,809.23	529.77	451.58	43,087.83
Charge for the year	-	1,794.84	2,106.39	2,346.65	439.42	157.75	11.27	1,642.96	858.15	122.02	129.98	9,609.43
Eliminated on Disposals	-	-	-	447.09	-	8.89	-	546.40	-	-	18.45	1,020.83
As at March 31, 2025	-	15,254.04	5,949.94	14,283.44	2,168.02	1,237.05	221.50	6,690.16	4,667.38	651.79	563.11	51,676.43
Charge for the year	-	1,788.03	2,170.37	2,169.07	441.74	163.36	14.35	2,491.75	8.48	128.06	117.61	9,492.82
Eliminated on Disposals	-	42.69	-	135.02	0.03	0.04	1.91	155.51	-	1.50	102.90	439.60
As at March 31, 2026	-	16,999.38	8,120.31	16,317.49	2,609.73	1,390.37	235.94	9,026.43	4,675.86	778.35	577.82	60,729.65
Net Block												
As at March 31, 2025	36,681.86	1,32,596.05	62,401.10	16,951.39	3,631.81	1,444.15	96.55	10,118.83	1,589.05	197.58	709.61	2,66,417.89
As at March 31, 2026	36,681.86	1,32,838.43	64,536.13	17,620.82	4,056.17	1,489.79	35.97	11,089.77	1,596.99	241.50	414.18	2,70,601.60

Net book value

	As at March 31, 2025	As at March 31, 2026
Plant, property and equipment	2,66,417.89	2,70,601.60

Notes

- Certain property, plant and equipments are pledged as collateral against borrowings. the details related to which have been described in Note no. 13(i) on "Borrowings".
- Refer Note 39 and Note 38 for critical judgements, estimates and assumptions.
- The Property, Plant & Equipment are valued at cost. The Group has not revalued these assets during the year.
- The lease agreement for leasehold properties on which building is constructed is registered in the name of the respective companies. Refer note 6



4. Capital work-in-progress

	As at March 31, 2026 (Rs in lakhs)	As at March 31, 2025 (Rs in lakhs)
Hotel at Varanasi*		
Professional charges	17.20	-
Borrowing cost	33.66	-
Other	22.46	-
	<u>73.32</u>	<u>-</u>

Particulars	Amount (Rs in lakhs)
Balance as at April 01, 2024	-
Additions during the year	-
Balance as at March 31, 2025	-
Additions during the year	73.32
Balance as at March 31, 2026	<u>73.32</u>

*Represents hotel under construction at Varanasi, expected completion date is financial year 2029-30.

	As at March 31, 2026 (Rs in lakhs)	As at March 31, 2025 (Rs in lakhs)
Hotel at Nehru Place^		
Professional charges	298.47	-
	<u>298.47</u>	<u>-</u>

Particulars	Amount (Rs in lakhs)
Balance as at April 01, 2024	-
Additions during the year	-
Balance as at March 31, 2025	-
Additions during the year	298.47
Balance as at March 31, 2026	<u>298.47</u>

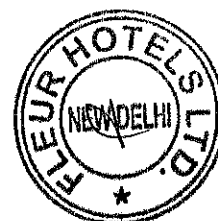
^Represents hotel under construction at Nehru Place, expected completion date is financial year 2029-30.

	As at March 31, 2026	As at March 31, 2025
Capital work-in-progress	371.79	-

CWIP Ageing schedule
As at March 31, 2026

	Amount in CWIP for a period of				(Rs in lakhs)
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	371.79	-	-	-	371.79
Total	<u>371.79</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>371.79</u>

As at March 31, 2025	Amount in CWIP for a period of				(Rs in lakhs)
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	-	-	-	-	-
Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026
5 Intangible Assets

Rs. in lakhs

Particulars	Software	Total	Goodwill on Consolidation
Deemed cost			
Gross Carrying Amount			
As at April 1, 2024	535.50	535.50	25,054.42
Additions	15.45	15.45	-
As at March 31, 2025	550.95	550.95	25,054.42
Additions	28.14	28.14	-
As at March 31, 2026	579.09	579.09	25,054.42
Accumulated Depreciation			
As at April 1, 2024	409.32	409.32	0.07
Amortisation	53.44	53.44	-
As at March 31, 2025	462.76	462.76	0.07
Amortisation	47.51	47.51	-
As at March 31, 2026	510.27	510.27	0.07
Net Block			
As at March 31, 2026	68.82	68.82	25,054.35
As at March 31, 2025	88.19	88.19	25,054.35

Net book value

	As at March 31, 2026	As at March 31, 2025
Intangible assets	68.82	88.19

Note:

- a) The Intangible assets are valued at cost. The Group has not revalued these assets during the year. Also refer note 39.
b) The Group has tested the Goodwill for impairment during the year.

6. Right-of-use asset*

Rs. in lakhs

Particulars	Amount
Gross Carrying Amount (I)	
At April 1, 2024	44,582.28
Additions	-
Disposal	-
At March 31, 2025	44,582.28
Additions	2,515.88
Disposal	-
As at March 31, 2026	47,098.16
Accumulated Depreciation (II)	
At April 1, 2024	16,625.64
Depreciation during the year (apportioned in P&L)	1,963.49
Disposal	-
At March 31, 2025	18,589.13
Depreciation during the year (apportioned in P&L)	1,963.47
Depreciation during the year (Capitalised during the year)	22.46
Disposal	-
As at March 31, 2026	20,575.06
III. Net Carrying amount(I-II)	
As at March 31, 2026	26,523.10
At March 31, 2025	25,993.15

*Refer note 32

Notes:

- a) The lease agreement for leasehold properties is registered in the name of the respective companies.
b) Right-of-use assets are valued at cost. The Group has not revalued these assets during the year.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

7 Financial assets

(i) Investments

Investments at fair value through Profit & Loss

4,109 (Previous Year: 4,109) equity shares of SEP Energy Private Limited of Rs.10 each fully paid.

0.41 0.41

304,500 (Previous year 104,500) Investment in Equity shares of Kallur Renewables Private Limited of Rs. 100 each fully paid.

304.50 104.50

Total

304.91 104.91

(ii) Other non-current financial assets

Unsecured, considered good

Security deposits at amortised cost

7,983.82 7,283.41

Interest accrued on deposits with banks*

89.78 70.17

Fixed deposits under lien*

553.96 648.27

Less Provision for doubtful assets

(462.26) (462.26)

Total

8,165.30 7,539.59

* Fixed deposits under lien and interest accrued on deposits includes deposits lien marked with banks against guarantees issued in favour of various Government departments.

(This space has been intentionally left blank)



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

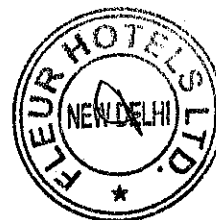
8.1 Non-current tax assets (net)

	As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
Advance income tax (net of provision for taxation)	2,872.47	2,872.54
Total	2,872.47	2,872.54

8.2 Other non-current assets

	As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
Capital Advances	111.99	44.03
Balance with statutory/ government authorities (refer note 32(c))	160.23	43.86
Prepaid expenses	163.46	91.07
Reserve for straightlining of rent receivable	560.96	519.30
Total	996.63	698.26

(This space has been intentionally left blank)



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

9 Inventories
(valued at lower of cost and net realisable value, unless otherwise stated)

	As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
Food and beverages (excluding liquor and wine)	152.02	174.50
Liquor and wine	214.83	200.36
Stores, cutlery, crockery, linen, provisions and others (valued at cost)	666.75	617.27
Total	1,033.60	992.13

Refer footnote to Note 13(i) for inventories pledged.

(This space has been intentionally left blank)



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

10 Financial assets

(i) Trade receivables**

Unsecured

Trade receivables- considered good

Trade receivables- credit impaired

Less: Provision for doubtful debts

Total

Trade receivables from non related parties

As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
7,026.57	4,508.92
1,533.02	1,486.11
8,559.59	5,995.03
(1,599.70)	(1,520.93)
6,959.89	4,474.10
6,959.89	4,474.10
6,959.89	4,474.10

No trade or other receivable are due from directors or other officers of the Group either severally or jointly with any other person. Nor any trade or other receivable are due from firms or private companies respectively in which any director is a partner, a director or a member.
The interest free credit period given to customers is upto 90 days.

*read with note 34(a)

(This space has been intentionally left blank)



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

#Trade receivable ageing schedule based on the requirement of Schedule III

As at March 31, 2026

(Rs. in lakhs)

Particulars	Not Due	Outstanding for following periods from due date of transaction					Total
		Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade Receivables –considered good	72.98	6,788.17	111.28	54.14	-	-	7,026.57
(ii) Undisputed Trade Receivables –credit impaired	-	-	-	55.23	14.73	1,457.88	1,527.84
(iii) Disputed Trade Receivables –considered good	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables – credit impaired	-	-	-	-	-	5.18	5.18
Total	72.98	6,788.17	111.28	109.37	14.73	1,463.06	8,559.59
Less: Provision for doubtful debts	-	(54.24)	(12.44)	(55.23)	(14.73)	(1,463.06)	(1,599.70)
Net total	72.98	6,733.93	98.84	54.14	-	-	6,959.89

As at March 31, 2025

(Rs. in lakhs)

Particulars	Not Due	Outstanding for following periods from due date of transaction					Total
		Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade Receivables –considered good	49.16	4,213.87	153.59	92.30	-	-	4,508.92
(ii) Undisputed Trade Receivables –credit impaired	-	-	-	87.41	28.50	1,365.02	1,480.93
(iii) Disputed Trade Receivables –considered good	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables – credit impaired	-	-	-	-	-	5.18	5.18
Total	49.16	4,213.87	153.59	179.71	28.50	1,370.20	5,995.03
Less: Provision for doubtful debts	-	(17.63)	(17.20)	(87.40)	(28.50)	(1,370.20)	(1,520.93)
Net total	49.16	4,196.24	136.39	92.31	-	-	4,474.10



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

(ii) Cash and cash equivalents

Balance with banks
On current & cash credit accounts
Deposits with original maturity of less than three months
Cash on hand
Total

As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
3,749.95	3,506.10
-	100.00
41.64	36.83
3,791.59	3,642.93

Reconciliation of Movements of liabilities to cash flows arising from financing activities:

Particulars

Balance as at beginning of the year- Borrowings and lease liabilities
Movement due to payments (received)/made
Movement due to non cash transactions in lease liabilities and borrowings
-Addition
-Accrual of finance cost
Balance as at end of the year- Borrowings and lease liabilities

As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
1,73,479.88	1,84,580.02
(26,163.66)	(27,430.76)
2,515.88	-
13,997.11	16,330.62
1,63,829.22	1,73,479.88

(iii) Other Bank balances other than (ii) above

Deposits with maturity more than 3 months but less than 12 months

As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
3,320.53	1,910.00
3,320.53	1,910.00

(iv) Investments

Investments at fair value through Profit & Loss

Quoted mutual funds

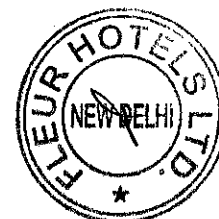
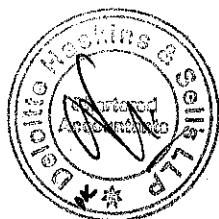
9,364.308 (March 31, 2025: 6,572.41) units of HDFC Liquid Fund
312,780.18 (March 31, 2025: 178,277) Units of Aditya Birla Sun Life Liquid fund
67,732.61 (March 31, 2025: Nil) Units of Axis liquid Fund Direct Growth Fund
Nil (March 31, 2025: 23,789.41) Units of Reliance Low Duration Fund - Direct Growth Plan
10,791.736 (March 31, 2025: Nil) Units of Reliance Liquid- Direct Growth Plan
27,548.87 (March 31, 2025: Nil) Units of Mahindra Manulife Low Duration Fund - Direct Growth Plan
Nil (March 31, 2025: 21,268.34) Units of Axis Money Market Fund Direct Growth

As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
506.61	331.26
1,392.03	746.29
2,075.75	-
-	1,509.89
727.81	-
505.24	-
-	301.15
5,207.45	2,888.59

Aggregate book value of quoted investments

Current
Non-Current
Total

5,207.45	2,888.59
5,207.45	2,888.59
-	-
5,207.45	2,888.59



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

(v) Other current financial assets

Advances recoverable
Security deposits
Interest accrued on deposits with banks and others

Total

As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
3,864.20	650.04
37.06	36.60
140.44	215.98
4,041.70	902.62

Break up of current financial assets carried at amortised cost

Trade receivables
Cash and cash equivalents
Security deposits
Other bank balances
Advances recoverable
Interest accrued on deposits with banks and others

As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
6,959.89	4,474.10
3,791.59	3,642.93
37.06	36.60
3,320.53	1,910.00
3,864.20	650.04
140.44	215.98
18,113.71	10,929.64

11 Other current assets

Unbilled revenue
Government incentive receivable
Balance with statutory/ government authorities
Prepaid expenses

Total

As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
1.98	36.38
4,182.10	2,559.69
2,312.14	2,262.64
924.30	858.49
7,420.52	5,717.20



12 Equity share capital

Authorised Share Capital
(Equity shares of Rs 10 each)

As at April 1, 2024
Increase/(decrease) during the year
As at March 31, 2025
Increase/(decrease) during the year
As at March 31, 2026

Equity shares	
No. of shares	Rs in lakhs
13,58,50,000	13,585.00
13,58,50,000	13,585.00
13,58,50,000	13,585.00

Authorised Preference Share Capital

As at April 1, 2024
Increase/(decrease) during the year
As at March 31, 2025
Increase/(decrease) during the year
As at March 31, 2026

Preference shares (Face Value of Rs. 100 each)		Preference shares (Face Value of Rs. 10 each)	
No. of shares	Rs in lakhs	No. of shares	Rs in lakhs
10,00,000	1,000.00	1,14,00,000	1,140.00
10,00,000	1,000.00	1,14,00,000	1,140.00
10,00,000	1,000.00	1,14,00,000	1,140.00

Terms/rights attached to equity shares

The company has only one class of equity shares having par value of Rs. 10 per share. Each holder of equity shares is entitled to one vote per share. In the event of liquidation of the company, the holders of equity shares will be entitled to receive remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

Issued equity capital

Equity shares of Rs. 10 each issued, subscribed and fully paid

As at April 1, 2024
Issue during the year
As at March 31, 2025
Issue during the year
As at March 31, 2026

No. of shares	Rs in lakhs
9,78,31,493	9,783.15
9,78,31,493	9,783.15
9,78,31,493	9,783.15

(a) Shares held by Holding company

Equity shares of Rs. 10 each fully paid up
Lemon Tree Hotels Limited

As at March 31, 2026		As at March 31, 2025	
No. of shares	Rs in lakhs	No. of shares	Rs in lakhs
5,76,30,968	5,763.10	5,76,30,968	5,763.10

(b) Details of shareholders holding more than 5% shares in the company

Equity shares of Rs. 10 each fully paid up
Lemon Tree Hotels Limited
APC Strategic Real Estate Pool N.V

As at March 31, 2026		As at March 31, 2025	
No. of shares	% held	No. of shares	% held
5,76,30,968	58.91%	5,76,30,968	58.91%
4,02,00,525	41.09%	4,02,00,525	41.09%

(c) Aggregate number of bonus share issued, share issued for consideration other than cash and shares bought back during the period of five years immediately preceding the reporting date

March 31, 2026	March 31, 2025
No. of shares	No. of shares

(i) Equity shares allotted as fully paid, pursuant to amalgamations

95,57,461 95,57,461



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

13 Other equity

Securities Premium

	Rs in lakhs
As at April 1, 2024	1,65,539.11
Increase/(decrease) during the year	-
As at March 31, 2025	1,65,539.11
Increase/(decrease) during the year	-
As at March 31, 2026	1,65,539.11

Surplus/(Deficit) in the Statement of Profit and Loss

	Rs in lakhs
As at April 1, 2024	(18,549.97)
Profit for the year	11,339.21
As at March 31, 2025	(7,210.76)
Profit for the year	14,896.78
As at March 31, 2026	7,686.02

Other comprehensive loss

	Rs in lakhs
As at April 1, 2024	(11.71)
Decrease during the year	(4.53)
As at March 31, 2025	(16.24)
Decrease during the year	(12.26)
As at March 31, 2026	(28.50)

Capital reserve

	Rs. in lakhs
As at April 1, 2024	(710.65)
Increase/(decrease) during the year	-
As at March 31, 2025	(710.65)
Increase/(decrease) during the year	(4.24)
As at March 31, 2026	(714.89)

Preference Share Capital (equity component of redeemable, non convertible preference shares)Preference Share Capital-equity component

	Rs. in lakhs
As at April 1, 2024	83.58
Increase/(decrease) during the year	-
As at March 31, 2025	83.58
Increase/(decrease) during the year	-
As at March 31, 2026	83.58

Other reserves

	As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
Securities Premium	1,65,539.11	1,65,539.11
Surplus/(Deficit) in the Statement of Profit and Loss	7,686.02	(7,210.76)
Other comprehensive loss	(28.50)	(16.24)
Preference Share Capital (equity component of redeemable, non convertible preference shares)	83.58	83.58
Capital reserve	(714.89)	(710.65)
Total	1,72,565.32	1,57,685.04

Securities premium: Securities premium comprises premium received on issue of shares.

Deficit in the Statement of Profit and Loss: Surplus in the Statement of Profit and Loss represents balances of profit and loss at each year end.

Other comprehensive loss: Other comprehensive income represents accumulated balances of Remeasurement (losses)/gains on defined benefit plans.

Preference Share Capital (equity component of redeemable, non convertible preference shares): represents component of equity of 5% redeemable non cumulative Preference share Capital (transferred on merger of Meringue Hotels Private Limited).

Capital Reserve: Capital Reserve Account: Capital reserve account is recorded as difference between share capital issued and the amount of share capital of the transferor.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

(c) Detail of shares held by promoters

As at March 31, 2026

S.No.	Promoter Name	Number of shares at the beginning of the year 2025	Change during the year	Number of shares at the end of the year 2026	Percentage of Total shares	Percentage change during the year
Equity Share Capital						
	Lemon Tree Hotels Limited	5,76,30,968	-	5,76,30,968	58.91%	-
	Total	5,76,30,968	-	5,76,30,968	58.91%	-

As at March 31, 2025

S.No.	Promoter Name	Number of shares at the beginning of the year 2024	Change during the year*	Number of shares at the end of the year 2025	Percentage of Total shares	Percentage change during the year
Equity Share Capital						
	Lemon Tree Hotels Limited	5,76,30,968	-	5,76,30,968	58.91%	-
	Total	5,76,30,968	-	5,76,30,968	58.91%	-



14 Financial Liabilities

(i) Non-current borrowings

Term Loans

Indian rupee loans from Banks (Secured)

	As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
Axis Bank Limited (Refer note 13 to 18 below)	42,000.46	45,726.22
Kotak Mahindra Bank Limited (Refer note 1 to 2 below)	4,197.23	5,300.04
Yes bank Limited (Refer note 3 to 8 below)	54,035.98	57,261.80
Indusind Bank Limited (Refer note 9 to 12 below)	6,298.34	7,152.53
Vehicle loans (Refer note 26 below)	371.64	183.19
HDFC Bank Limited (Refer note 19 to 25 below)	10,799.09	14,922.22

Total non-current borrowings

1,17,702.74 1,30,546.00

Current borrowings

Term Loans

Current maturity of long term loans

Axis Bank Limited (Refer note 13 to 18 below)	2,869.51	3,700.11
Kotak Mahindra Bank Limited (Refer note 1 to 2 below)	2,001.01	1,070.08
Yes bank Limited (Refer note 3 to 8 below)	3,303.27	2,808.57
Indusind Bank Limited (Refer note 9 to 12 below)	856.25	748.75
Vehicle loans (Refer note 26 below)	123.97	63.71
HDFC Bank Limited (Refer note 19 to 25 below)	4,123.82	4,034.32

Total current borrowings

13,277.83 12,425.54

Less: Amount clubbed under "Short Term Borrowings"(refer note 18(i))

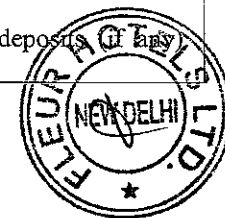
(13,277.83) (12,425.54)

Net current borrowings



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to Consolidated financial statements for the year ended March 31, 2026

Note	Lender	Amount Sanctioned	Carrying rate of Interest as at March 31, 2026	Carrying rate of Interest as at March 31, 2025	Repayment/ Modification of terms	Security/ Principal terms and conditions
1	Kotak Mahindra Bank Limited	6,206.00	7.25%	8.50%	The loan is repayable in 48 quarterly instalments starting from 39th month following the month of first disbursement.	The loan is secured by: - First and exclusive charge on all existing and future current assets, movable and immovable fixed assets of the hotel - Red Fox Sector - 60, Gurgaon. - Subservient charge on all existing and future current assets of the Borrower except current assets of the hotel - Red Fox Sector - 60, Gurgaon on which bank has to the exclusive charge - Equitable Mortgage by way of exclusive charge on the land and building of Red Fox Hotel Sector-60, Gurgaon. -Minimum asset cover 1.2x to be maintained throughout the tenor of bank loan as per valuation accepted by bank.
2	Kotak Mahindra Bank Limited	2,400.00	7.25%	8.50%	The loan is repayable in 48 monthly instalments starting from after 24 month of moratorium.	The loan is secured by second charge on:- all existing and future current assets, movable and immovable fixed assets of the hotel - Red Fox Sector - 60, Gurgaon.- Subservient charge on all existing and future current assets of the Borrower except current assets of the hotel - Red Fox Sector - 60, Gurgaon.
3	Yes Bank Limited	4,500.00	7.31%	8.47%	The loan is repayable 44 structured quarterly installment after a moratorium period of 36 months from the date of first disbursement.	It is secured by: a) Exclusive charge on all immoveable fixed assets, moveable fixed assets and current assets of Lemon tree Sector 60 Gurgaon, and covention centre within Hotel premises of 20,000 sq.ft (appox.). b) Escrow of all receivables of the project including security deposits. c) Corporate guarantee of Lemon Tree Hotels Limited. d) DSRA equivalent to three months interest and one quarter principal to be created in case of any over dues beyond 30 days in the form of fixed deposits duly lien marked in favour of YBL. e) Minimum security cover of 1.5x on immoveable and moveable fixed assets of the project.
4	Yes Bank Limited	20,500.00	7.18%	8.47%	The loan is repayable in 52 structured quarterly instalments post moratorium period of 36 months from the date of first disbursement.	It is secured by: a) First charge on all present and future movable & immoveable fixed assets of the project. Lemon Tree Premier Hotel, Kolkata, Lemon Tree Premier Hotel in Pune, Lemon Tree Hotel in sector 60 Gurgaon and approximately 20,000 sqft convention centre within the hotel premises. b) Escrow of all receivables of the hotels including security deposits of any c) Corporate guarantee of Lemon Tree Hotels Limited.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to Consolidated financial statements for the year ended March 31, 2026

Note	Lender	Amount Sanctioned	Carrying rate of Interest as at March 31, 2026	Carrying rate of Interest as at March 31, 2025	Repayment/ Modification of terms	Security/ Principal terms and conditions
						d) DSRA equivalent to 3 months interest and 1 quarter principle to be created in case of any over dues beyond 30 days in the form of fixed deposits duly lien marked in favour of YBL.
5	Yes Bank Limited	12,500.00	7.31%	8.47%	The loan is repayable 60 structured quarterly installment after a moratorium period of 60 months from the date of first disbursement.	It is secured by: a) Equitable mortgage over 80% share of Land and building (except 2nd basement, ground floor and first floor) on pari passu basis with other lenders for the project, Lemon Tree Premier Hotel, Andheri Mumbai. b) First charge (on pari passu basis) on ther movable fixed assets and all current assets, both present and future of the project, Lemon Tree Premier Hotel, Andheri Mumbai. c) Corporate guarantee of Lemon Tree Hotels Limited.
6	Yes Bank Limited	2,120.00	7.75%	8.75%	The principal shall be repaid in 48 instalments after completion of moratorium of 1 year	Loan is secured by: a) Second charge on (entire project land along with structures built thereon and charge on moveable fixed assets and current assets of Cochin hotel project (for Term loan-1) the owned/ freehold hotel properties and over the buildings and structures in respect of leasehold land for the operational hotels (excluding Vizag and Cochin), b) Second charge by way of hypothecation of all the current assets and moveable fixed assets (both present & future) of Berggruen Hotels Private Limited (excluding Vizag), c) Second charge on the current assets (security pertains to overdraft facility) (Present & future) of the Group (excluding project assets of Vizag hotel) to secure working capital facility.
7	Yes Bank Limited	2,120.00	7.75%	8.75%	The principal shall be repaid in 48 equal monthly instalments after a moratorium period of 2 years.	
8	Yes Bank Limited	25,000.00	7.40%	9.00%	The principal shall be repaid in 54 quarterly instalments starting with October'25	It is secured by: a) First Pari Passu charge on 100% security Deposit placed by the Borrower with MIAL b) First Pari Passu Charge on moveable fixed assets (except the machinery specifically charged to Axis Bank) & current assets (incl. escrow a/c). Post retirement of Axis Bank LCs, the underlying equipment shall be part of overall project security. c) Assignment of all rights, titles, interests arising out of Grant extended to the Borrower by Mumbai International Airport Private Limited (MIAL) through the Development Agreement entered between them on February 02, 2015 vide tripartite Substitution agreement to be entered into between Lenders / Security Trustee, Borrower and MIAL



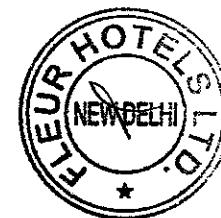
Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to Consolidated financial statements for the year ended March 31, 2026

Note	Lender	Amount Sanctioned	Carrying rate of Interest as at March 31, 2026	Carrying rate of Interest as at March 31, 2025	Repayment/ Modification of terms	Security/ Principal terms and conditions
						d) Corporate Guarantee of Lemon Tree Hotels Limited and Fleur Hotels Private Limited e) Pledge of 30% shares of the Borrower under Pari Passu Arrangement with other lenders 5 UDCs against the overall facility amount sanctioned to the borrower
9	Indusind Bank Limited	3,481.00	6.90%	7.90%	The loan is repayable 48 structured quarterly instalment	It is secured by: a) First charge on all moveable fixed assets (both present and future) and current assets (both present and future) including Escrow account of the borrower. b) First charge on all present and future immovable fixed assets of the project (130 Keys Lemon Tree Hotels in Whitefield, Bangalore) owned by borrower including the land and hotel building located in Whitefield, Bangalore. c) Escrow of all the receivable of the project including security deposits. d) Unconditional and Irrevocable Corporate Guarantee of Fleur Hotels Private Limited. e) DSRA equivalent to 3 months interest and 1 quarter principal to be created in case of any overdue beyond 30 days in the form of the fixed deposits duly lien marked in favor of IBL. f) Non disposal undertaking executed by Fleur Hotels Private Limited for 51% shares in borrower held directly/indirectly. (g) Minimum security cover 1.5x on immovable and movable fixed assets of the project.
10	Indusind Bank Limited	655.00	9.25%	9.25%	Principal is repayment in 36/48 equal installments on last day of the month after the 12 th /24 th month of first availment.	It is secured by second charge with existing credit facilities on security as under: (a) Hypothecation of entire current assets, existing & future, comprising, inter alia, of stock of raw material, work in progress, finished goods, receivable, book debts and other current assets & Machinery. (b) Charge on the entire moveable and immovable fixed assets of the Group (present and future) w.r.t Lemon Tree Hotel, Whitefield, Bangalore.
11	Indusind Bank Limited	5,000.00	6.86%	8.04%	Tenor of 16 years with door door tenor facility shall not exceed 193 months from the date of first disbursement, including moratorium period of nil months.	It is secured by: a) First charge on all present and future immovable assets of the hotel " Lemon Tree Amarante Beach Resort (At Candolim, Goa)". b) First charge on all moveable fixed assets (both present and future) (including Escrow account opened with IBL) of the hotel " Lemon Tree Amarante Beach Resort (At Candolim, Goa)", c) Exclusive charge on book debts, operating cash flows, credit card receivables, commissions, revenues of whatsoever nature and wherever arising, present and future



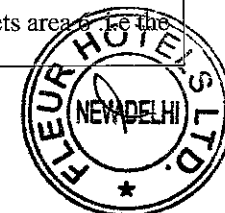
Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to Consolidated financial statements for the year ended March 31, 2026

Note	Lender	Amount Sanctioned	Carrying rate of Interest as at March 31, 2026	Carrying rate of Interest as at March 31, 2025	Repayment/ Modification of terms	Security/ Principal terms and conditions
						through Escrow mechanism of the Hotel "Lemon Tree Amarante Beach Resort (At Candolim, Goa). d) Escrow of all cash flows of Lemon Tree Amarante Beach Resort, Goa including security deposits.
12	Indusind Bank Limited	1,990.00	9.25%	9.25%	It is repayable in 48 equal monthly instalments on the last day of the month after the 24 month of first availment.	It is secured by: a) Second Charge on all present and future immoveable assets of the hotel " Lemon Tree Amarante Beach Resort (At Candolim, Goa)". b) Second charge on all moveable fixed assets (both present and future) (including Escrow account opened with IBL) of the hotel " Lemon Tree Amarante Beach Resort (At Candolim, Goa c) Second charge on book debts, operating cash flows, credit card receivables, commissions, revenues of whatsoever nature and wherever arising, present and future through Escrow mechanism of the Hotel "Lemon Tree Amarante Beach Resort (At Candolim, Goa).
13	Axis Bank Limited	10,000.00	7.40%	8.40%	Tenor of 18 years and 9 months including construction period of 1.5 years and moratorium period of 2.5 years with repayments in with 60 quarterly unequal installments.	It is secured by: a) Exclusive charge by way of Equitable Mortgage over the land & building at Plot No.1, Khasra No. 979 to 981, Kalarohi, Udaipur, (admeasuring 26390.3 sq. yards or 237513 sq. ft.), b) Exclusive charge over the moveable fixed assets of the Udaipur Hotel, both present and future, c) Exclusive charge by way of hypothecation of all the current assets of Udaipur Hotel, d) Exclusive charge by way of hypothecation of all the cashflows of Udaipur Hotel. e) Corporate Guarantee of Lemon Tree Hotels. f) FACR of 1.50x shall be maintained at all times.



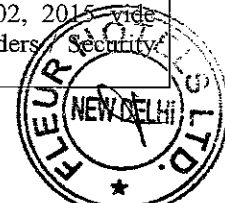
Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to Consolidated financial statements for the year ended March 31, 2026

Note	Lender	Amount Sanctioned	Carrying rate of Interest as at March 31, 2026	Carrying rate of Interest as at March 31, 2025	Repayment/ Modification of terms	Security/ Principal terms and conditions
14	Axis Bank Limited	7,500.00	7.40%	8.40%	Loan III is repayable in 59 quarterly installments commencing 6 months after first disbursement.	It is secured by way of : (a) A first pari passu charge on the Borrower's properties & assets, both present & future, pertaining to the Lemon Tree Hotel project of Hyacinth Hotels Private Limited. at Delhi Aerocity Hospitality District (Except Project Land). (b) A first pari passu charge on borrower's all revenues and bank accounts of the borrower , the Escrow account and each of the other accounts are required to be maintained/ created by the borrower under any project document or contract. (c) Right of substitution provided by DIAL under tripartite agreement between DIAL, Hyacinth Hotels and the Lender. (d) Pledge of 51% equity shares of the Group in favor of security trustee i.e. Axis Trustee. However, during the year, 30% shareholding is pledged and against 21% shareholding, lien has been created in favour of Trustee on the basis of Non-disposable undertaking. (e) Corporate guarantee of Lemon Tree Hotels Limited and Fleur Hotels Private Limited. A non fund based facility of Rs.3.00 crores from Axis bank Ltd. is secured by second charge, ceded by the term loan lenders, on the aforementioned entire properties, assets, bank accounts, revenues, right of substitution pertaining to Lemon Tree Hotel project at Delhi Aerocity (except Project land) including pledge of 30% equity shares and guarantee of the Fleur Hotels Limited, the maturity date of the TL-3 loan of axis bank is April 2033.
15	Axis Bank Limited	4,928.00	7.40%	8.40%	WCTL is repayable in 48 equal monthly instalments. Tenor of loan is 5/6 years from the date of disbursement including 1/2 year of moratorium.	It is secured by:- (a) 100% Credit Guarantee by NCGTC. (b) Second charge over all the borrower's properties and assets, both present and future, pertaining to Lemon Tree Hotel project, situated at Asset No. 6, Aerocity Hospitality District, New Delhi. (Except project land). (c) Second charge/ assignment of all the revenues of the borrower from the hotel or otherwise. (d) Second charge on all the HHPLs bank accounts including without limitation, the ESCROW account and each of the other account(s) required to be maintained/ created by the borrower under any project document or contract. (e) Second charge/ assignment/ security interest on HHPLs all rights, title, benefits, claims/demands under the development agreement, project documents, contracts, insurance policy and all licenses, permits, approvals and consents in respect of the project. (f) Extension of Right of Substitution provided by DIAL for the assets area & the area where the hotel is operational.



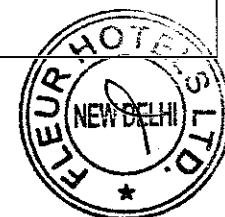
Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to Consolidated financial statements for the year ended March 31, 2026

Note	Lender	Amount Sanctioned	Carrying rate of Interest as at March 31, 2026	Carrying rate of Interest as at March 31, 2025	Repayment/ Modification of terms	Security/ Principal terms and conditions
						(g) Extension of pledge of 30% shares of HHPL in favour of Security Trustee. i.e. and NDU for 21% as extended for existing facilities. (h) All cashflows to be done through ESCROW Account.
16	Axis Bank Limited	4,770.00	7.40%	8.40%	The loan is repayable in 48 monthly installments after a period of 2 years of Moratorium.	It is secured by second charge:- (a) Equitable mortgage over land & building situated at Plot no.1, Khasra 979 to 981, Kalarohi, Sisrama, Udaipur (measuring 26,390.3sq). (b) Other moveable fixed assets of the Udaipur Hotels both present and future. (c) Hypothecation of all the current assets of Udaipur Hotel. (d) Hypothecation of all the cashflows of Udaipur Hotel. (e) Equitable mortgage over 80% share of land & building except for 2nd basement, ground floor and 1st floor (total land area admeasuring 5552.90 sq.mtr.) located at Andheri Kurla Road, Mumbai, Maharashtra. (f) Other moveable fixed assets of the Kurla project, both present and future. (g) Hypothecation of all the current assets of the Kurla Project. (h) 100% credit guarantee by NCGTC.
17	Axis Bank Limited	9,500.00	7.40%	8.40%	The Loan is repayable in 60 quarterly instalments after a moratorium period of 5 years.	It is secured by: a) Equitable mortgage over 80% share of Land and building (except 2nd basement, ground floor and first floor) on pari passu basis with other lenders for the project, Lemon Tree Premier Hotel, Andheri Mumbai. b) First charge (on pari passu basis) on ther movable fixed assets and all current assets, both present and future of the project, Lemon Tree Premier Hotel, Andheri Mumbai.c) Corporate guarantee of Lemon Tree Hotels Limited.
18	Axis Bank Limited	20,000.00	7.40%	8.65%	The principal shall be repaid in 54 quarterly instalments starting with October'25	It is secured by: a) First Pari Passu charge on 100% security Deposit placed by the Borrower with MIAL b) First Pari Passu Charge on moveable fixed assets (except the machinery specifically charged to Axis Bank) & current assets (incl. escrow a/c). Post retirement of Axis Bank LCs, the underlying equipment shall be part of overall project security. c) Assignment of all rights, titles, interests arising out of Grant extended to the Borrower by Mumbai International Airport Private Limited (MIAL) through the Development Agreement entered between them on February 02, 2015 vide tripartite Substitution agreement to be entered into between Lenders, Security Trustee, Borrower and MIAL



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to Consolidated financial statements for the year ended March 31, 2026

Note	Lender	Amount Sanctioned	Carrying rate of Interest as at March 31, 2026	Carrying rate of Interest as at March 31, 2025	Repayment/ Modification of terms	Security/ Principal terms and conditions
						d) Corporate Guarantee of Lemon Tree Hotels Limited and Fleur Hotels Private Limited e) Pledge of 30% shares of the Borrower under Pari Passu Arrangement with other lenders f) UDCs against the overall facility amount sanctioned to the borrower
19	HDFC Bank Limited	2,000.00	9.00%	9.00%	Repayable in 48 equal monthly instalments after 1 year /2 year of moratorium	It is secured by second charge over existing primary and collateral securities including mortgages created in favour of the bank at Lemon Tree Hotel Gachibowli, Hyderabad. The sanction loan of Rs. 1,000 lakhs has been fully paid during current year.
20	HDFC Bank Limited	5,302.00	7.18%	8.26%	The Loan is repayable in 48 Structured Quarterly Instalments	It is secured by: a) First and exclusive charge on movable and immovable fixed assets at the Lemon Tree Hotel Gachibowli, Hyderabad. b) First and exclusive charge on escrow account of entire cash flows of the Lemon Tree Hotel Gachibowli, Hyderabad. c) Corporate guarantee of Lemon Tree Hotels Limited.
21	HDFC Bank Limited	5,200.00	6.95%	8.06%	The principal shall be repaid in 48 monthly instalments after completion of moratorium of 24 months.	It is secured by: (a) 100% Credit Guarantee by National Credit Guarantee Trust Company Limited. (b) Extension of second ranking charge over existing primary and collateral securities including mortgages created in favor of the bank and security created over the assets of the borrower purchased out of this facility at Lemon Tree Premier, Hitech City, Hyderabad
22	HDFC Bank Limited	6,581.00	7.08%	8.16%	The loan is repayable in 20 quarterly instalments.	The loan is secured by: -Unconditional and Irrevocable Corporate Guarantee of Lemon Tree Hotels Limited -First exclusive charge on all movable fixed assets both present and future situated at Lemon Tree Premier Hotel Hi-Tech City, Hyderabad -First exclusive charge by way of Mortgage / Hypothecation on the Immovable and Movable Fixed Assets (both present and future) of the -Lemon Tree Premier Hotel Hi- Tech City, Hyderabad, to provide a minimum cover of 1.25x at all times during the tenor of the loan -First exclusive charge on current assets of Lemon Tree Premier Hotel Hi-Tech City, Hyderabad



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to Consolidated financial statements for the year ended March 31, 2026

Note	Lender	Amount Sanctioned	Carrying rate of Interest as at March 31, 2026	Carrying rate of Interest as at March 31, 2025	Repayment/ Modification of terms	Security/ Principal terms and conditions
23	HDFC Bank Limited	2,709.00	6.63%	7.59%	Principal is repayment in 36 equal instalments on last day of the month after 12 month of first availment.	Loan is secured by: 1) Stocks and book debts - Exclusive charge on all stock and receivables (both present and future) w.r.t. 54B/55A, Hosur Main Road, Electronic City, Phase 1, Bangalore, Karnataka belonging to the Borrower. 2) Movable - Fixed assets - Exclusive charge on all existing and future Movable fixed assets of the Celsia Hotels Private Limited w.r.t 54B/55A, Hosur Main Road, Electronic City, Phase 1, Bangalore, Karnataka belonging to the Borrower. 3) Immovable Fixed assets - Exclusive charge on Immovable land and building w.r.t 54B/55A, Hosur Main Road, Electronic City, Phase 1, Bangalore, Karnataka belonging to the Borrower. 4) Corporate guarantee of M/S Fleur Hotels Ltd.
24	HDFC Bank Limited	809.00	6.90%	8.02%	Loan is repayable in 48 monthly instalments after moratorium of 1 year.	The Loan is secured by: 1) Government Guarantee 2) Stocks and book debts - Second charge on all stock and receivables (both present and future) w.r.t. property 54B/55A, Hosur Main Road, Electronic City, Phase 1, Bangalore, Karnataka belonging to the Borrower. 3) Movable Fixed assets - Second charge on all existing and future Movable fixed assets of the Celsia Hotels Private Limited w.r.t 54B/55A, Hosur Main Road, Electronic City, Phase 1, Bangalore, Karnataka belonging to the Borrower. 4) Immovable Fixed assets - Second charge on Immovable land and building w.r.t 54B/55A, Hosur Main Road, Electronic City, Phase 1, Bangalore, Karnataka belonging to the Borrower.
25	HDFC Bank Limited	3,500.00	7.18%	8.26%	The loan is repayable in 48 monthly instalments starting from after 24 month of moratorium.	It is secured by second charge over existing primary and collateral securities including mortgages created in favour of the bank at Lemon Tree Hotel Gachibowli, Hyderabad.
26	Vehicle loan (different banks)	-			These loans are repaid on agreed monthly installments.	Vehicle loan is secured by hypothecation of underlying motor vehicle acquired out of such loans from HDFC Bank Limited and Axis Bank Limited.

(i) The Group has not defaulted in the repayment of loans and interest as at Balance Sheet date

(ii) Bank loans availed by the Group are subject to certain covenants relating to interest coverage ratio, debt service coverage ratio, capital gearing ratio, fixed assets coverage ratio.

(iii) The Group has complied all significant covenants from bank and financial institutions as per the terms of the loan agreement.

(iv) The Group has used borrowings from banks/financial institutions for the specific purpose of working capital requirement and/or setting new projects.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

(ii) Other non-current financial liabilities

Security deposits

Total

As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
1,347.54	1,111.18
1,347.54	1,111.18

15 Provisions

Provision for gratuity (Refer note 31)

Current

Non-current

As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
532.58	137.80
116.58	36.90
415.99	100.90

Provision for leave benefits

Current

Non-current

As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
232.88	106.72
232.88	106.72
-	-

Provision for litigations (Refer note 32(c))

Current

Non-current

As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
-	145.68
-	145.68
-	-

Provision for stamp duty (Refer note 41)

Current

Non-current

As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
86.36	86.36
86.36	86.36

Total current

Total non-current

435.83	375.66
415.99	100.90



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

16 Deferred tax liabilities (net)

	As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
Property, plant and equipments and intangible assets	24,578.52	23,091.00
Reserve for straightlining of lease	141.18	130.70
Fair valuation of investment	14.89	10.29
Amortization of processing fees	156.72	110.88
Security deposits- impact of discounting	317.57	315.10
Deferred tax liability	25,208.88	23,657.97
Impact of expenditure charged to the statement of profit and loss in the current/ earlier period but allowable for tax purposes on payment basis	159.76	249.62
Interest on borrowings u/s 43B	764.96	936.75
Security deposits- impact of discounting	1,144.51	1,095.66
Provision for bonus	15.57	14.56
Provision for doubtful debts and advances	120.96	72.87
Right to use asset/lease liability	4,022.39	3,755.55
MAT credit entitlement	-	35.93
Effect of unabsorbed depreciation and business loss	15,035.41	16,622.70
Provision for stamp duty	21.73	-
Provision for gratuity	131.89	34.04
Provision for leave compensation	58.02	26.71
Non moving inventory	1.38	1.38
Security deposits payable- impact of discounting	473.71	467.80
Borrowings cost	-	185.26
Others	-	36.66
Deferred tax asset (refer note 30)	21,950.29	23,535.49
Deferred tax (asset)/liability (net)	3,258.59	122.48
Deferred tax assets (net)	(345.98)	(571.22)
Deferred tax liability (net)	3,604.57	693.70

Note: As at March 31, 2026, the Group has carry forward tax losses of Rs 1,013.94 (March 31, 2025: Rs 1,611.08 lakhs) (with expiry between financial year 2026-27 to 2029-30), Long term capital loss of Rs 2,506.16 (March 31, 2025: Rs 2,454.31 lakhs) (with expiry between financial year 2027-28 to 2032-33) and unabsorbed depreciation of Rs 59,731.16 lakhs (March 31, 2025: 71,159.53 lakhs) with no expiry.

Reconciliation of tax expense and the accounting profit multiplied by India's domestic tax rate for March 31, 2026 and March 31, 2025:

	For the year ended March 31, 2026 Rs in lakhs	For the year ended March 31, 2025 Rs in lakhs
Profit before tax	18,364.57	12,557.58
Tax rate	25.17%	25.17% - 27.82%
Tax at statutory income tax rate	4,622.31	3,213.33
Effect of incomes taxable at nil/lower rate	(12.13)	(2.00)
Effect of non-deductible expenses	25.16	8.41
Tax Effect of expenses/ income not allowed/ required to tax under Income tax charge/ (credit) in respect of earlier year	(9.97)	-
Impact of change in tax rate	(62.05)	-
Unrecognized tax assets (net)	(1,095.53)	(2,001.37)
Net tax (income)/expense as per statement of profit and loss	3,467.79	1,218.37



17 Lease liability*

Balance at beginning of the year
Additions during the year
Interest accrued during the year
Payment of lease liabilities
Balance at end of the year

Current

Non-Current

*Refer note 32

As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
30,227.94	29,987.02
2,515.88	-
2,947.40	2,892.46
2,845.59	2,651.54
32,845.64	30,227.94
251.22	238.38
32,594.42	29,989.56

18 Other non-current liabilities

Unamortised portion of security deposits

Total

As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
1,338.50	1,443.19
1,338.50	1,443.19

(This space has been intentionally left blank)



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

19 Financial liabilities

(i) Short Term Borrowings

	As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
Cash credit from banks (Secured)*	-	280.40
0% loan from Lemon Tree Hotels Limited repayable on demand	3.01	-
Current maturities of long-term borrowings (refer note 13(i))	13,277.83	12,425.54
Total	13,280.84	12,705.94

*Basis on several terms and conditions as specified in sanction letters, the Group submits quarterly returns/statements, cash flow mismatch statements and unaudited quarterly statements with banks/ financial institution and these returns/statements are materially in agreement with the books of accounts.

- A** The Cash credit facility from Yes Bank is repayable on demand and carries interest rate of 7.31% p.a. (March 31, 2025: 8.47% p.a) and is secured by way of:

- a) Exclusive charge on all movable assets and current assets of Lemon Tree Hotel Kolkata and Lemon Tree Premier Pune and
- b) First charge on all present & future immovable fixed assets (80% portion of undivided part of land) of the Lemon Tree Premier Andheri kurla Road, Mumbai
- c) First charge on all present & future movable fixed assets and current assets of the Lemon Tree Premier Andheri kurla Road, Mumbai
- d) Corporate Gaurantee of Lemon Tree Hotels Limited

- B** The Cash credit facility from Yes Bank is repayable on demand and carries interest rate of 7.75% p.a. (March 31, 2025: 9.00%) and is secured by way of:

- a) First Charge on the current assets (Present & Future) of Berggruen Hotels Private Limited (excluding project assets of Vizag Hotel) to secure the working capital facility.

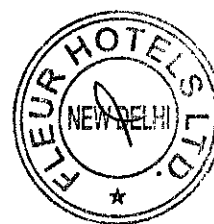
The outstanding balance of cash credit as at March 31, 2026 is Nil (March 31, 2025 - 280.40 lakhs).

(ii) Trade payables**

	As at March 31, 2026 Rs in lakhs	As at March 31, 2025 Rs in lakhs
Trade Payables		
- total outstanding dues of micro enterprises and small enterprises	1,043.27	1,501.39
- total outstanding dues of creditors other than micro enterprises and small enterprises	3,904.39	3,837.76
Total	4,947.66	5,339.15

*read with note 33

(This space has been intentionally left blank)



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

#Trade payables ageing schedule based on the requirement of Schedule III

As at March 31, 2026

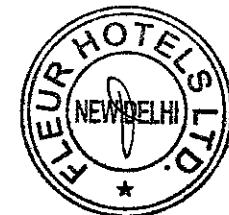
(Rs. in lakhs)

Particulars	Not Due	Outstanding for following periods from due date of transaction				Total
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
Total outstanding dues of micro enterprises and small enterprises		1,043.27	-	-	-	1,043.27
Total outstanding dues of creditors other than micro enterprises and small enterprises	1,172.07	2,563.48	24.60	19.89	124.35	3,904.39
Disputed dues of micro enterprises and small enterprises	-	-	-	-	-	-
Disputed dues of creditors other than micro enterprises and small enterprises	-	-	-	-	-	-

As at March 31, 2025

(Rs. in lakhs)

Particulars	Not Due	Outstanding for following periods from due date of transaction				Total
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
Total outstanding dues of micro enterprises and small enterprises		1,501.39	-	-	-	1,501.39
Total outstanding dues of creditors other than micro enterprises and small enterprises	960.17	2,336.34	253.27	160.19	127.79	3,837.76
Disputed dues of micro enterprises and small enterprises	-	-	-	-	-	-
Disputed dues of creditors other than micro enterprises and small enterprises	-	-	-	-	-	-



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

(iii) Other current financial liabilities

Interest accrued but not due on borrowings
Other payables
- Payable for capital goods
- Sundry deposits
Outstanding dues to employees
Total

As at March 31, 2026 Rs in lakhs	As at March 31, 2024 Rs in lakhs
6.73	12.74
1,567.34	929.52
46.44	46.44
831.41	696.09
2,451.92	1,684.79

20 Other current liabilities

Advance from customers
Unamortised portion of security deposits
Statutory Dues (Provident fund, GST, TDS and other statutory dues)
Total

As at March 31, 2026 Rs in lakhs	As at March 31, 2024 Rs in lakhs
962.32	1,066.43
147.75	147.75
1,066.75	1,140.56
2,176.82	2,354.74



21 Revenue from operations

Sale of products and services

- Room rental*
- Food and beverage (excluding liquor and wine)*
- Liquor and wine
- Banquet rentals
- Other Services (including service charge income)

Other Operating Revenue

- Government grant (refer note 42)
- Commission income

Revenue from operations

For the year ended March 31, 2026 Rs in lakhs	For the year ended March 31, 2025 Rs in lakhs
70,862.14	63,414.93
19,173.10	17,801.94
1,629.98	1,538.95
653.81	570.77
5,479.34	5,035.98
2,653.92	2,334.14
0.01	0.17
1,00,452.30	90,696.88

*For the year ended March 31, 2025, revenue from room rental has been reclassified by Rs. 6,102.22 lakhs to revenue from food and beverages on the basis of fair value as determined by the management for evaluating the Group's performance.

22 Other Income

- Excess provision written back
- License fees received
- Rent received
- Fair value profit on financial instruments at fair value through profit or loss
- Profit on sale of investment
- Miscellaneous income

Total

For the year ended March 31, 2026 Rs in lakhs	For the year ended March 31, 2025 Rs in lakhs
34.12	35.97
451.13	451.13
6.44	2.10
47.41	-
332.61	-
107.36	96.16
979.07	585.36

23 Cost of food and beverages consumed

(a) Consumption of food & beverages excluding liquor & wine

- Inventory at the beginning of the year
- Add: Purchases

- Less: Inventory at the end of the year
- Cost of food and beverage consumed

(b) Consumption of liquor & wine

- Inventory at the beginning of the year
- Add: Purchases

- Less: Inventory at the end of the year
- Cost of liquor and wine consumed

Total (a+b)

For the year ended March 31, 2026 Rs in lakhs	For the year ended March 31, 2025 Rs in lakhs
174.50	198.08
5,916.57	5,253.92
6,091.07	5,452.00
152.02	174.50
5,939.05	5,277.50
200.36	194.64
509.29	488.98
709.65	683.62
214.83	200.36
494.82	483.27
6,433.87	5,760.76



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

24 Employee benefit expense

Salaries, wages and bonus
Contribution to provident fund and other funds
Gratuity expense
Staff welfare expenses

Total

For the year ended March 31, 2026 Rs in lakhs	For the year ended March 31, 2025 Rs in lakhs
12,386.23	11,326.64
628.54	610.14
61.38	34.46
797.76	879.83
13,873.91	12,851.07

25(a) Power and fuel

Power and fuel

Total

For the year ended March 31, 2026 Rs in lakhs	For the year ended March 31, 2025 Rs in lakhs
5,741.62	6,038.13
5,741.62	6,038.13

25(b) Other Expenses

Consumption of stores, cutlery, crockery, linen, provisions and others
Linen & uniform washing and laundry expenses
Guest transportation
Spa expenses
Subscription charges
Repair and maintenance
- Buildings
- Plant and machinery
- Others
Rent
Rates and taxes
Insurance
Communication costs
Printing and stationery
Traveling and conveyance
Vehicle running and maintenance
Advertisement, sales and business promotion
Management fees
Commission -other than sole selling agent
Security and cleaning expenses
Membership and subscriptions
Legal and professional fees
Newspaper & Periodical
Freight and cartage
Corporate social responsibility#
Donations
Loss on sale/write off of property, plant & equipment
Provision for doubtful debts
Miscellaneous expenses
Total

For the year ended March 31, 2026 Rs in lakhs	For the year ended March 31, 2025 Rs in lakhs
1,344.21	1,240.90
1,178.98	996.54
970.18	902.46
403.86	359.07
184.98	162.49
2,858.70	2,804.53
1,079.98	913.43
1,627.29	866.28
348.99	189.38
2,086.00	1,859.21
270.41	256.19
296.82	283.59
297.04	262.91
103.98	81.96
148.07	150.92
3,067.59	3,228.22
7,343.94	6,175.19
4,867.30	3,672.12
831.78	759.65
34.15	18.91
724.76	624.37
0.19	0.30
0.88	0.37
197.42	56.07
4.50	-
214.21	265.70
78.78	-
479.41	359.78
31,044.40	26,490.54



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

#Details of Corporate social responsibility (CSR) expenditure:

(a) Gross amount required to be spent by the Group during the year

(b) Amount spent during the year ended on 31st March, 2026:

- i) Construction/acquisition of any asset
- ii) On purposes other than (i) above

(c) Amount spent during the year ended on 31st March, 2025:

- i) Construction/acquisition of any asset
- ii) On purposes other than (i) above

The Company, through CSR initiative focuses on following areas:

- Vocational skilling of Person with disabilities, for mainstream employment
- Empowerment of weaker section of society through education and skill training
- Giving special care to disabled's, advocacy for inclusion and early identification of person with disabilities

26 Depreciation and amortization expense

Depreciation of tangible assets
 Amortization of intangible assets
 Depreciation of right to use asset
 Total

27 Finance costs

Interest
 - on term loans from banks
 - on loans from others
 - on vehicle loans
 - on other credit facilities from banks
 - on others
 - on Lease Liability
 Bank charges (including commission on credit card collection)

Total

For the year ended March 31, 2026	For the year ended March 31, 2025
Rs in lakhs	Rs in lakhs

197.42 56.07

In cash Yet to be paid in cash

- -
197.42 -

In cash Yet to be paid in cash

- -
56.07 -

For the year ended March 31, 2026	For the year ended March 31, 2025
Rs in lakhs	Rs in lakhs

9,492.82 9,609.43
 47.51 53.44
 1,963.47 1,963.49
 11,503.80 11,626.36

For the year ended March 31, 2026	For the year ended March 31, 2025
Rs in lakhs	Rs in lakhs

10,878.95 13,106.17
 0.87 189.72
 32.98 23.44
 - 0.33
 136.91 118.50
 2,913.74 2,892.46
 548.12 508.50

14,511.57 16,839.12



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

28 Finance income

Interest Income on :	
-Bank Deposits	
- Interest on income tax refund	
- Others	
Fair value profit on financial instruments at fair value through profit or loss	
Total	

For the year ended March 31, 2026 Rs in lakhs	For the year ended March 31, 2025 Rs in lakhs
179.89	164.61
123.52	24.71
727.99	645.54
-	46.46
1,031.40	881.32

29 Earning per share (Basic EPS and Diluted EPS)

Basic EPS amounts are calculated by dividing the profit for the year attributable to equity holders of the parent by the weighted average number of equity shares outstanding during the period/year.

Diluted EPS amounts are calculated by dividing the profit attributable to equity holders of the parent by the weighted average number of equity shares outstanding during the year plus the weighted average number of equity shares that would be issued on conversion of all the dilutive potential equity shares into equity shares.

The earnings and weighted average number of ordinary shares used in the calculation of Basic and Diluted EPS are as follows:

	For the year ended March 31, 2026	For the year ended March 31, 2025
Earning attributable to equity holders (for basic and diluted)	14,896.78	11,339.21
Weighted average number of equity Shares (for basic and diluted earnings per share)*	9,78,31,493	9,78,31,493
Basic and Diluted earnings per share	15.23	11.59

* The weighted average number of shares takes into account the weighted average effect of changes in share transactions during the year. There have been no other transactions involving equity shares or potential equity shares between the reporting date and the date of authorisation of these financial statements.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

30. Significant accounting judgements, estimates and assumptions

The preparation of the Group financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities and the disclosure of contingent liabilities and other commitments. Uncertainty about these judgements, estimates and assumptions could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur. The estimates and underlying assumptions are reviewed on an ongoing basis and the revisions to accounting estimates are recognized in the period in which the estimate is revised.

1. Critical judgements, estimates and assumptions

a. Impairment of property, plant and equipment

Each hotel property is an identifiable asset that generates cash inflows and is independent of the cash inflows of the other hotel properties, hence identified as cash generating units. The Group assesses the carrying amount of hotel properties (CGU) to determine whether there is any indication that those assets have suffered an impairment loss. Where the carrying amount of CGU exceeds its recoverable amount (being higher of fair value less cost to sell or value in use), the asset is considered impaired and is written down to its recoverable amount. An impairment loss (if any) is recognised in the statement of profit and loss.

The value in use is determined basis discounted cash flow model which requires exercise of significant judgment in determining key assumptions like forecast of future revenue, operating margins, growth rate and selection of the discount rates. The key assumptions used for the calculations are as follows:

<u>Particulars</u>	<u>As at March 31, 2026</u>	<u>As at March 31, 2025</u>
Discount Rate	12.50%	12.00%
Long Term Growth Rate	5.00%	5.50%

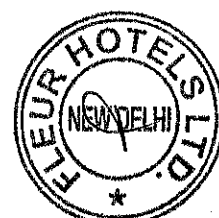
As at March 31, 2026, the estimated recoverable amount of the CGU exceeded its carrying amount.

Sensitivity analysis of assumptions

The Company has performed sensitivity analysis on the key assumptions by +/- 1% for each of the assumptions used and ensured that the valuation is appropriate and there is no further impairment.

b. Leases

The Group has taken certain land and land & building on long term lease basis. The lease agreements generally have an escalation clause and are generally non-cancellable. In assessing whether the Group is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease, it considers all relevant facts and circumstances that create an economic incentive for the Group to exercise the option to extend the lease, or not to exercise the option to terminate the lease. The Group evaluates if an arrangement qualifies to be a lease as per the requirements of IND AS 116. Identification of a lease requires judgment. The Group uses judgement in assessing the lease term and the applicable discount rate. The discount rate is generally based on the incremental borrowing rate.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

c. Loss Allowance on trade receivables (Expected credit loss)

An impairment analysis of trade receivables is performed at each reporting period based on the Group's history of collections, customer's creditworthiness, existing market conditions as well as forward looking estimates. Basis this assessment, the allowance for doubtful trade receivables as at March 31, 2026 is considered adequate.

d. Impairment of Goodwill

Each hotel property is an identifiable asset as it benefits from the synergies of the acquisition, hence identified as cash generating unit (CGU). Goodwill recognized on business combination is tested for impairment on annual basis or whenever there is an indication that the recoverable amount of CGU is less than its carrying amount. The recoverable amount of the CGU is determined based on higher of value-in-use and fair value less cost of disposal. The calculation of value in use of a CGU involves use of significant assumptions including future economic and market conditions.

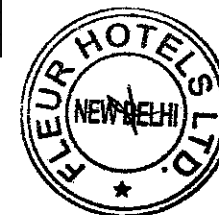
e. Deferred tax assets (DTA)

Deferred tax asset (DTA) is recognized only when and to the extent there is convincing evidence that the Company will have sufficient taxable profits in future against which such assets can be utilized. Significant management judgment is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies, recent business performance and developments.



30A. Statutory Group Information

Name of the entity in the group		Net Assets, i.e., total assets minus total liabilities		Share in profit and loss		Share in other Comprehensive income		Share in total Comprehensive income	
		As % of consolidated net assets	Rs in lakhs	As % of consolidated profit and loss	Rs in lakhs	As % of consolidated other comprehensive income	Rs in lakhs	As % of total comprehensive income	Rs in lakhs
(Rs in lakhs)									
	Parent								
	Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)								
	Balance as at March 31, 2026	99.65%	1,81,713.34	53.68%	7,996.14	(2.30%)	0.28	53.72%	7,996.42
	Balance as at March 31, 2025	103.73%	1,73,716.92	71.45%	8,102.36	171.12%	(7.75)	71.41%	8,094.61
	Subsidiaries								
1	Celsia Hotels Private Limited								
	Balance as at March 31, 2026	6.52%	11,889.88	7.03%	1,047.45	(3929.82%)	481.80	10.27%	1,529.25
	Balance as at March 31, 2025	6.19%	10,360.63	8.63%	978.40	-8113.69%	367.55	11.87%	1,345.95
2	Mezereon Hotels LLP								
	Balance as at March 31, 2026	0.00%	(0.18)	(0.00%)	(0.25)	-	-	(0.00%)	(0.25)
	Balance as at March 31, 2025	0.00%	0.07	(0.00%)	(0.19)	-	-	(0.00%)	(0.19)
3	Inova Hotels and Resorts Limited								
	Balance as at March 31, 2026	1.60%	2,922.47	0.95%	140.89	(437.28%)	53.61	1.31%	194.50
	Balance as at March 31, 2025	1.63%	2,727.99	2.86%	324.30	-1048.34%	47.49	3.28%	371.79
4	Hyacinth Hotels Private Limited								
	Balance as at March 31, 2026	4.74%	8,651.54	14.20%	2,115.89	13.43%	(1.65)	14.20%	2,114.24
	Balance as at March 31, 2025	3.90%	6,537.30	17.11%	1,939.77	-5.57%	0.25	17.12%	1,940.02
5	IORA Hotels Private Limited								
	Balance as at March 31, 2026	23.17%	42,248.48	25.82%	3,845.79	78.53%	(9.63)	25.77%	3,836.16
	Balance as at March 31, 2025	22.94%	38,412.32	5.85%	663.82	3.72%	(0.17)	5.86%	663.65
6	Ophrys Hotels Private Limited								
	Balance as at March 31, 2026	0.00%	(2.63)	(0.00%)	(0.53)	-	-	(0.00%)	(0.53)
	Balance as at March 31, 2025	0.00%	(2.10)	(0.00%)	(0.27)	-	-	(0.00%)	(0.27)
7	Bandhav Resorts Private Limited								
	Balance as at March 31, 2026	0.78%	1,416.58	0.05%	7.88	(3.81%)	0.47	0.06%	8.35
	Balance as at March 31, 2025	0.84%	1,408.24	(0.06%)	(6.40)	-3.33%	0.15	(0.06%)	(6.25)
8	Madder Stays Private Limited								
	Balance as at March 31, 2026	0.00%	(1.09)	(0.00%)	(0.71)	-	-	(0.00%)	(0.71)
	Balance as at March 31, 2025	-	-	-	-	-	-	-	-
9	Nettle Hotels Private Limited								
	Balance as at March 31, 2026	0.00%	(1.15)	(0.01%)	(0.75)	-	-	(0.01%)	(0.75)
	Balance as at March 31, 2025	-	-	-	-	-	-	-	-
10	Berggruen Hotels Private Limited								
	Balance as at March 31, 2026	17.37%	31,666.43	(1.75%)	(260.85)	25.65%	(3.14)	(1.77%)	(263.99)
	Balance as at March 31, 2025	19.07%	31,930.37	(7.25%)	(821.80)	-20.79%	0.94	(7.24%)	(820.86)
	Consolidation Adjustments/Eliminations								
	Balance as at March 31, 2026	(53.83%)	(98,155.20)	0.04%	5.83	4355.60%	(534.00)	(3.55%)	(528.17)
	Balance as at March 31, 2025	(58.29%)	(97,623.54)	1.40%	159.21	9116.88%	(412.99)	(2.24%)	(253.77)
Total	Balance as at March 31, 2026	100.00%	1,82,348.47	100.00%	14,896.78	100.00%	(12.26)	100.00%	14,884.52
	Balance as at March 31, 2025	100.00%	1,67,468.19	100.00%	11,339.21	100.00%	(4.53)	100.00%	11,334.68



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

31. Gratuity

The Group has a defined benefit gratuity plan (funded). The gratuity plan is governed by the Payment of Gratuity Act, 1972. Under the act, employee who has completed five years of service is entitled to specific benefit. The level of benefits provided depends on the member's length of service and salary at retirement age. The fund has the form of a trust and it is governed by the Board of Trustees, which consists of an equal number of employer and employee representatives. The Board of Trustees is responsible for the administration of the plan assets and for the definition of the investment strategy. The Trust Fund has taken a Scheme of Insurance, whereby these contributions are transferred to the insurer. The Group makes provision of such gratuity asset/ liability in the books of accounts on the basis of actuarial valuation as per the Projected unit credit method.

Rs. in lakhs

Benefit Liability	March 31, 2026	March 31, 2025
Gratuity plan	532.58	137.80
Total	532.58	137.80

Risk analysis

Group is exposed to a number of risks in the defined benefit plans. Most significant risks pertaining to defined benefits plans and management estimation of the impact of these risks are as follows:

- **Investment risk**

The most of the Indian defined benefit plans are funded with Life Insurance Corporation of India. Group does not have any liberty to manage the fund provided to Life Insurance Corporation of India.

The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to Government of India bonds for Group's Indian operations. If the return on plan asset is below this rate, it will create a plan deficit.

- **Interest risk**

A decrease in the interest rate on plan assets will increase the plan liability.

- **Longevity risk/life expectancy**

The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and at the end of the employment. Increases in the life expectancy of the plan participants will increase the plan liability.

- **Salary growth risk**

The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. An increase in the salary of the plan participants will increase the plan liability.

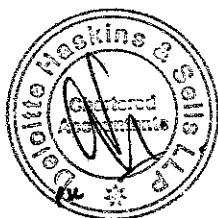


Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Changes in the defined benefit obligation and fair value of plan assets as at March 31, 2026:

	Opening Balance	Cost charged to statement of profit or loss		Remeasurement gains/(losses) in other comprehensive income								Rs.in lakhs	
	April 1, 2025	Service cost	Past service cost*	Net interest expense/ income	Sub-total included in profit or loss	Benefits paid	Return on plan assets (excluding amounts included in net interest expense)	Remeasureme nt changes arising from changes in demographic assumptions	Remeasuram ent changes arising from changes in financial assumptions	Experience adjustment	Sub- total included in OCI	Contrib utions by employe r	March 31, 2026
Defined benefit obligation	164.93	52.43	406.08	10.71	469.22	(89.34)	-	-	14.39	1.36	15.75	-	560.56
Fair value of plan assets	27.13	-	-	1.76	1.76	(1.18)	0.27	-	-	-	0.27	-	27.98
Benefit liability	137.80	52.43	406.08	8.95	467.46	(88.16)	(0.27)	-	14.39	1.36	15.48	-	532.58

*refer note 45(A)



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Changes in the defined benefit obligation and fair value of plan assets as at March 31, 2025:

	Opening Balance	Cost charged to statement of profit or loss		Sub-total included in profit or loss	Benefits paid	Remeasurement gains/(losses) in other comprehensive income					Contribut ions by employer	March 31, 2025
	April 1, 2024	Service cost	Net interest expense/ income			Return on plan assets (excluding amounts included in net interest expense)	Remeasureme nt changes arising from changes in demographic assumptions	Remeasurem ent changes arising from changes in financial assumptions	Experience adjustment	Sub-total included in OCI		
Defined benefit obligation	147.92	25.60	10.53	36.13	(22.79)	-	-	3.02	0.65	3.67	-	164.93
Fair value of plan assets	23.50	-	1.67	1.67	-	(0.04)	-	-	-	(0.04)	2.00	27.13
Benefit liability	124.42	25.60	8.86	34.46	(22.79)	(0.04)	-	3.02	0.65	3.71	2.00	137.80



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

The major categories of plan assets of the fair value of the total plan assets are as follows:

	March 31, 2026	March 31, 2025
Unquoted investments:		
Asset invested in insurance scheme with the LIC	100%	100%
Total	100%	100%

The principal assumptions used in determining gratuity obligations for the Group's plans are shown below:

	March 31, 2026	March 31, 2025
Discount rate:		
Pension plan	6.73%	6.50%
Future salary increases:		
Pension plan	6.00%	5.00%
Withdrawal rate:		
Pension plan	26.00%	26.00%
Retirement age:	Years	Years
Pension plan		
Male	60	60
Female	60	60

A quantitative sensitivity analysis for significant assumption as at March 31, 2025 is as shown below:

India gratuity plan:

	<i>Rs in lakhs</i>			
	March 31, 2026	March 31, 2026	March 31, 2026	March 31, 2026
Assumptions	Discount rate		Future salary increases	
Sensitivity Level	1% increase	1% decrease	1% increase	1% decrease
Impact on defined benefit obligation	(17.92)	19.22	19.66	(18.19)



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

	<i>Rs. in lakhs</i>			
	March 31, 2025	March 31, 2025	March 31, 2025	March 31, 2025
Assumptions	Discount rate		Future salary increases	
Sensitivity Level	1% increase	1% decrease	1% increase	1% decrease
Impact on defined benefit obligation	(4.93)	5.28	5.31	(5.07)

The sensitivity analysis above have been determined based on a method that extrapolates the impact on defined benefit obligation as a result of reasonable changes in key assumptions occurring at the end of the reporting period.

The following payments are expected contributions to the defined benefit plan in future years:

	<i>Rs. in lakhs</i>	
Duration (Years)	For the year ended March 31, 2026	For the year ended March 31, 2025
1	129.12	45.93
2	112.34	30.24
3	96.79	27.38
4	80.38	22.86
5	67.94	18.72
Above 5	230.50	62.34
Total expected payments	717.07	207.47

The average duration of the defined benefit plan obligation at the end of the reporting period is 5.14 years (March 31, 2025: 4.29 years).

32. Commitments and contingencies

a. Leases

Operating lease commitments — Group as lessee

The Group has taken hotel properties under operating lease agreements. These are generally cancellable and are renewable by mutual consent on mutually agreed terms. The lease for hotel properties are non-cancellable for a period of twenty three to twenty nine years.

The weighted average of incremental borrowing rate applied to lease liabilities is 9.72% (March 31, 2025: 9.72%).



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

b. Commitments

Estimated amount of contracts remaining to be executed on capital account and not provided for:

Estimated amount of contracts remaining to be executed and not provided for March 31, 2026 Rs. 463.31 lakhs (March 31, 2025: Rs Nil)

c. Contingent liabilities

(i) Legal claim contingency

Rs. in lakhs

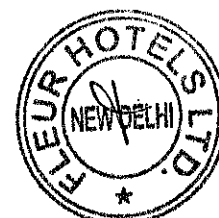
		March 31, 2026	March 31, 2025
a.	Counter guarantees issued in respect of guarantees issued by company's bankers	2,259.14	1,365.84
b.	Service Tax and Goods and Service Tax	102.41	231.30
c.	Income tax*	27.25	27.25

*(amount paid under protest/adjusted against refund – 10.72 lakhs)

The Group's pending litigations above pertains to proceedings pending with Income Tax, VAT tax and other authorities. The Group has reviewed all its pending litigations and proceeding sand has adequately provided for where provisions are required and disclosed as contingent liabilities where applicable, in its financial statements. The Group does not expect the outcome of these proceedings to have a materially adverse effect on its financial statements.

(ii) Hyacinth Hotels Private Limited, one of the subsidiary Company, has received a demand from South Delhi Municipal Corporation ('the Authority') wherein the Authority has called upon the subsidiary company to pay an amount of Rs. 68.20 lakhs (for the financial Years 2010-11 to financial years 2013-2014) towards annual value in respect of the hotel property situated in Hospitality District, Aerocity. During the year ended March 31, 2026, the Subsidiary has availed a one-time settlement scheme notified by the Municipal Corporation of Delhi for settlement of property tax dues relating to one hotel property. The resultant impact of Rs 239.70 lakhs has been recognised as an exceptional expense, after adjusting the provision of Rs 145.68 lakhs already created by the Group towards such liabilities.

(iii) Berggruen Hotels Private Limited (Subsidiary Company) has entered into a lease agreement in April, 2008 with the land owners of the Baroda property to construct a hotel in the said property pursuant to which sum of Rs. 100 Lakhs has been paid to the property owners as refundable security deposit. As per the lease agreement, on execution of the said Lease Deed, owners were obliged to deliver to the company, vacant and peaceful possession of the said property and to demolish existing structure standing thereon in order to enable the Subsidiary Company to construct the proposed hotel on the said property. More than five years have elapsed since execution of the said Lease Deed and despite various assurances and promises, the owners have failed to hand over possession of the said property and hence the Subsidiary Company terminated the lease agreement and asked immediately to refund the refundable security deposit along with interest at the rate of 25% per annum. Subsequent to termination of the lease agreement, the Subsidiary Company has also filed the case against owners for recovery of monies paid to them along with the interest. The case is subjudice and the Subsidiary Company expects the judgment in its favour.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

- (iv) The Group does not have any long term contracts including derivative contracts for which there are any material foreseeable losses.

d. Note on Provident Fund:

Based upon the legal opinion obtained by the management, Company is not required to create provisions in books of accounts in view of the judgement of the Hon'ble Supreme court in the case of Vivekananda Vidyamandir vs Regional Provident Fund Commissioner (II), West Bengal and subsequent dismissal of review petition by Hon'ble Supreme court in the case of review petition No. 001972-001973/2019 in civil appeal 3965-3966 in the matter of Surya Roshni Ltd Vs Employees Provident Fund and Another.

Considering the equitable cause, the High Courts may give prospective effect to the judgement which can be done in exercise of inherent powers of High Court under Article 226 of the constitution of India.

In case of Company retrospective effect is remote and at present uniformity is maintained across all brands/grades.

e. Sub Lease

The license fee recognised as income during the year for non-cancellable arrangements relating to provision for sub lease of Hotel as per the agreements is Rs 268.17 lakhs and Rs. 254.19 lakhs for the year ended March 31, 2026 and March 31, 2025 respectively.

Particular	As at March 31, 2026	As at March 31, 2025
Future minimum lease payment receivable		
Not later than one year	282.92	268.17
Later than one year but not later than five years	1,296.06	1,228.50
Later than five years	2,106.03	2,456.52
Total	3,685.01	3,953.19



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

33. Related Party Transactions

Names of related parties

Holding company

- Lemon Tree Hotels Limited

Fellow subsidiary companies

- Manakin Resorts Private Limited
- Canary Hotels Private limited
- Carnation Hotels Private Limited
- Sukhsagar Complexes Private Limited
- Oriole Dr Fresh Hotels Private Limited
- Totally Foxed Solution Private Limited

Key Management Personnel("KMP")

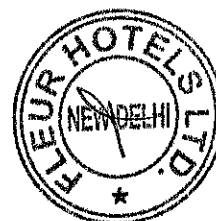
- Mr. Patanjali Govind Keswani (Executive Director & Chairman) (Managing Director upto September 30, 2025)
- Mr. Pradeep Mathur (Vice Chairman and Independent Director)
- Mr. Saurabh Shatdal (Managing Director & Chief Executive Officer) (w.e.f. October 01, 2026) (Chief Executive Officer from August 01, 2025 to September 30, 2025)
- Mr. Aditya Madhav Keswani (Director)
- Mr. Ashish Kumar Guha (Independent Director)
- Mr. Mohit Gujral (Independent Director) (w.e.f. February 4, 2025)
- Mr. Dominic James Doran (Director)
- Ms. Freyan Jamshed Desai (Independent Director) (upto March 20, 2026)
- Mr. Niten Malhan (Independent Director) (up to September 16, 2024)
- Mr. Paramartha Saikia (Independent Director) (up to November 14, 2024)
- Dr. Arindam Kumar Bhattacharya (Independent Director) (up to August 24, 2024)

Key Management Personnel (Managing Director, Whole time director; manager and other managerial personnel) of Subsidiaries ("KMP of Subsidiaries")

Mr. Sumant Jaidka (Whole Time Director of Inovoa Hotels and Resorts Limited) (upto March 31, 2026)
- Mr. Praveen Kumar Agrawal (Whole Time Director of Berggruen Hotels Private Limited)
- Mr. Gaurav Goyal (Whole Time Director of Iora Hotels Private Limited) (upto March 31, 2026)
- Mr. Sanjeev Kumar Jain (Managing Director of Iora Hotels Private Limited) (w.e.f. March 30, 2026) and (Managing Director of Inovoa Hotels and Resorts Limited) (w.e.f. March 31, 2026)

Enterprises owned or significantly influenced by key management personnel or their relatives

- Toucan Real Estates Private Limited



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Enterprise in which Holding company has
Significant Influence

-Mind Leaders Learning India Private Limited

-

Additional related parties as per Companies Act 2013 with whom transactions have taken place during the year:

Chief financial Officer : Mr. Mayank Sharma

Company Secretary : Mrs. Isha Jain



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

The following table provides the total amount of transactions that have been entered into with related parties for the relevant financial year

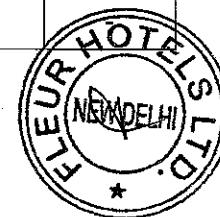
Rs. in lakhs

Transactions with Related Party	Holding Company		Fellow subsidiaries		KMP		Key Management Personnel of Subsidiaries		Enterprises owned or significantly influenced by key management personnel or their relatives		Enterprise in which Holding company has significant influence	
	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025
Reimbursement of expenses paid on behalf of party												
Lemon Tree Hotels Limited	544.51	442.46	-	-	-	-	-	-	-	-	-	-
Reimbursement of expenses incurred on company's behalf												
Lemon Tree Hotels Limited	1.22	89.70	-	-	-	-	-	-	-	-	-	-
Travelling Expenses Reimbursement- Pradeep Mathur	-	-	-	-	-	4.24	-	-	-	-	-	-
Amount received on behalf of company by the party												



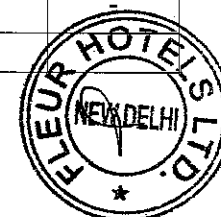
Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Transactions with Related Party	Holding Company		Fellow subsidiaries		KMP		Key Management Personnel of Subsidiaries		Enterprises owned or significantly influenced by key management personnel or their relatives		Enterprise in which Holding company has significant influence	
	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025
Lemon Tree Hotels Limited	12.62	21.73	-	-	-	-	-	-	-	-	-	-
Sale of Services- Mind Leaders Learning India Private Limited	-	-	-	-	-	-	-	-	-	-	1.09	0.67
Amount paid by the company												
Canary Hotels Private Limited	-	-	-	0.06	-	-	-	-	-	-	-	-
Amount Received on behalf of the party												
Lemon Tree Hotels Limited	19.31	23.95	-	-	-	-	-	-	-	-	-	-
Repayment of Loan taken												
Manakin Resorts Private Limited	-	-	-	285.30	-	-	-	-	-	-	-	-
License Fee Received												
Lemon Tree Hotels Limited	268.17	254.19	-	-	-	-	-	-	-	-	-	-



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Transactions with Related Party	Holding Company		Fellow subsidiaries		KMP		Key Management Personnel of Subsidiaries		Enterprises owned or significantly influenced by key management personnel or their relatives		Enterprise in which Holding company has significant influence	
	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025
(excluding lease equalization reserve debited to statement of profit and loss)												
Automation Fee (Gross)												
Totally Foxed Solutions Private Limited	-	-	323.43	347.43	-	-	-	-	-	-	-	-
Management Fees paid												
Lemon Tree Hotels Limited	9,571.36	8,858.47	-	-	-	-	-	-	-	-	-	-
Training Fee Paid												
Mind Leaders Learning India Private Limited	-	-	-	-	-	-	-	-	-	-	48.98	61.17
Interest paid (Gross)												
Manakin Resorts Private Limited	-	-	-	22.82	-	-	-	-	-	-	-	-



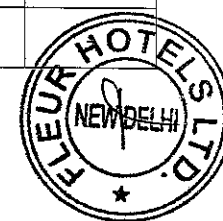
Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Transactions with Related Party	Holding Company		Fellow subsidiaries		KMP		Key Management Personnel of Subsidiaries		Enterprises owned or significantly influenced by key management personnel or their relatives		Enterprise in which Holding company has significant influence	
	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025
Amount Recovered												
Toucan Real Estates Private Limited	-	-	-	-	-	-	-	-	-	287.23	-	-
Remuneration Paid												
Mr. Patanjali Govind Keswani	-	-	-	-	164.37	-	-	-	-	-	-	-
Mr. Sumant Jaidka	-	-	-	-	-	-	187.23	95.54	-	-	-	-
Mr. Saurabh Shatdal	-	-	-	-	132.37	-	-	-	-	-	-	-
Mr. Gaurav Goyal	-	-	-	-	-	-	51.08	46.92	-	-	-	-
Mr. Mayank Sharma	-	-	-	-	102.31	53.84	-	-	-	-	-	-
Ms. Isha Jain	-	-	-	-	24.69	19.71	-	-	-	-	-	-



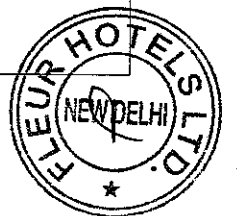
Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Transactions with Related Party	Holding Company		Fellow subsidiaries		KMP		Key Management Personnel of Subsidiaries		Enterprises owned or significantly influenced by key management personnel or their relatives		Enterprise in which Holding company has significant influence	
	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025
Director Sitting Fees												
Mr. Ashish Kumar Guha	-	-	-	-	11.40	6.50	-	-	-	-	-	-
Mr. Paramartha Saikia	-	-	-	-	-	2.60	-	-	-	-	-	-
Mr. Pradeep Mathur	-	-	-	-	8.15	5.00	-	-	-	-	-	-
Mr. Niten Malhan	-	-	-	-	-	2.50	-	-	-	-	-	-
Mr. Arindam Kumar Bhattacharya	-	-	-	-	-	2.50	-	-	-	-	-	-
Ms. Freyan Jamshed Desai	-	-	-	-	4.80	3.60	-	-	-	-	-	-
Mr. Mohit Gujral	-	-	-	-	6.00	-	-	-	-	-	-	-
Commission accrue to Directors												
Mr. Ashish Kumar Guha	-	-	-	-	10.01	-	-	-	-	-	-	-



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Transactions with Related Party	Holding Company		Fellow subsidiaries		KMP		Key Management Personnel of Subsidiaries		Enterprises owned or significantly influenced by key management personnel or their relatives		Enterprise in which Holding company has significant influence	
	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025
Mr. Pradeep Mathur	-	-	-	-	10.01	-	-	-	-	-	-	-
Ms. Freyan Jamshed Desai	-	-	-	-	10.01	-	-	-	-	-	-	-
Mr. Aditya Madhav Keswani	-	-	-	-	8.01	-	-	-	-	-	-	-
Mr. Mohit Gujral	-	-	-	-	10.01	-	-	-	-	-	-	-
Guarantee Taken for Loan received												
Lemon Tree Hotels Limited	-	6,581.00	-	-	-	-	-	-	-	-	-	-
Guarantees reduced for loan taken From												
Lemon Tree Hotels Limited	-	18,857.	-	-	-	-	-	-	-	-	-	-
Balances outstanding at the year end- (Credit)/ Debit												



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Transactions with Related Party	Holding Company		Fellow subsidiaries		KMP		Key Management Personnel of Subsidiaries		Enterprises owned or significantly influenced by key management personnel or their relatives		Enterprise in which Holding company has significant influence	
	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025
Security Deposit												
Lemon Tree Hotels Limited	3,850.00	3,850.00	-	-	-	-	-	-	-	-	-	-
Trade Payable												
Lemon Tree Hotels Limited	1,147.43	1,614.77	-	-	-	-	-	-	-	-	-	-
Mr. Sumant Jaidka	-	-	-	-	-	-	26.38	2.93	-	-	-	-
Mr. Mayank Sharma	-	-	-	-	3.55	-	-	-	-	-	-	-
Ms. Isha Jain	-	-	-	-	1.57	0.87	-	-	-	-	-	-
Mr. Gaurav Goyal	-	-	-	-	-	2.88	-	-	-	-	-	-
Mind Leaders Learning India Private Limited	-	-	-	-	-	-	-	-	-	-	2.10	12.97
Totally Foxed Solutions Private Limited	-	-	4.49	56.40	-	-	-	-	-	-	-	-
Guarantee Taken for Loan received												
Lemon Tree Hotels Limited	1,22,882.99	1,22,882.99	-	-	-	-	-	-	-	-	-	-



Terms and conditions of transactions with related parties

Outstanding balances with related parties at the year-end are unsecured and interest free and settlement occurs in cash. For the year ended March 31, 2026, the Company has not recorded any impairment of receivables relating to amounts owed by related parties (March 31, 2025: Rs Nil). This assessment is undertaken each financial year through examining the financial position of the related party and the market in which the related party operates.

Commitments with related parties

The Group has not entered into any commitments with related parties during the year.

34. Fair value measurement

a. Financial assets

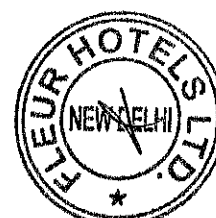
Rs. in lakhs

	March 31, 2026		March 31, 2025	
	FVTPL	Amortised Cost	FVTPL	Amortised Cost
Financial Assets				
Trade Receivables	-	6,959.89	-	4,474.10
Investments	5,512.36	-	2,993.51	-
Security Deposits	-	7,558.62	-	6,857.75
Other bank balances (including fixed deposits under lien)	-	3,874.49	-	2,558.27
Cash and Cash Equivalents	-	3,791.59	-	3,642.93
Interest accrued on deposit with banks and others	-	230.23	-	286.15
Other amount recoverable	-	3,864.20	-	650.94
Total Financial Assets	5,512.36	26,279.02	2,993.51	18,470.14

b. Financial liabilities

Rs. in lakhs

	March 31, 2026		March 31, 2025	
	FVTPL	Amortised Cost	FVTPL	Amortised Cost
Borrowings	-	130,983.58	-	143,251.94
Trade Payables	-	4,947.66	-	5,339.15
Other Financial Liabilities	-	3,799.46	-	2,795.97
Lease Liabilities	-	32,845.64	-	30,227.94
Total Financial Liabilities	-	172,576.34	-	181,615.00



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

c. Fair value measurement hierarchy for assets and liabilities

Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date under current market conditions.

The Group categorizes assets and liabilities measured at fair value into one of three levels depending on the ability to observe inputs employed in their measurement which are described as follows:

i) Level 1

Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities.

ii) Level 2

Inputs are inputs that are observable, either directly or indirectly, other than quoted prices included within level 1 for the asset or liability.

iii) Level 3

Inputs are unobservable inputs for the asset or liability reflecting significant modifications to observable related market data or Group's assumptions about pricing by market participants.

The following table provides the fair value measurement hierarchy of the Group's assets and liabilities:

Financial assets and liabilities measured at fair value

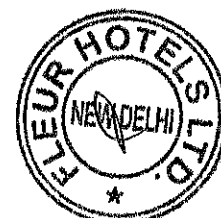
(Rs in lakhs)

	March 31, 2026			
	Level 1	Level 2	Level 3	Total
Financial assets				
Financial investments as FVTPL				
Quoted mutual funds	5,207.45			5,207.45
Unquoted equity instruments	-	-	304.91	304.91

(Rs in lakhs)

	March 31, 2025			
	Level 1	Level 2	Level 3	Total
Financial assets				
Financial investments as FVTPL				
Quoted mutual funds	2,888.59			2,888.59
Unquoted equity instruments	-	-	104.91	104.91

The management assessed that fair values of cash and cash equivalents, trade receivables, trade payables, bank overdrafts, Interest accrued on bank deposits with banks, other current financial assets and other current financial liabilities approximates their carrying amounts largely due to the short-term maturities of these instruments.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

The fair values of loans, security deposits, borrowings and other financial assets and liabilities are considered to be the same as their carrying values, as there is an immaterial change in the lending rates.

The following methods and assumptions were used to estimate the fair values:

- The fair values of the investment in mutual funds have been estimated based on NAV of the assets at each reporting date

35. Financial risk management objectives and policies

The Group's principal financial liabilities comprise loans and borrowings, trade and other payables. The main purpose of these financial liabilities is to finance the Group's operations and to support its operations. The Group's financial assets include loans, trade and other receivables, and cash & cash equivalents that derive directly from its operations.

The Group is exposed to market risk, credit risk and liquidity risk. The Group's senior management oversees the management of these risks. The Group's senior management is supported by a financial risk committee that advises on financial risks and the appropriate financial risk governance framework for the Group. This financial risk committee provides assurance to the Group's senior management that the Group's financial risk activities are governed by appropriate policies and procedure and that financial risks are identified, measured and managed in accordance with the Group's policies and risk objectives. The Board of Directors reviews and agrees policies for managing each risk, which are summarised as below:

Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises interest rate risk. Financial instruments affected by market risk include loans and borrowings.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's long-term debt obligations with floating interest rates. The Group is carrying its borrowings primarily at variable rate. The Group expects the variable rate to decline, accordingly the Group is currently carrying its loans at variable interest rates.

Rs. In lakhs

	March 31, 2026	March 31, 2025
Variable rate borrowings	130,484.96	142,724.64
Fixed rate borrowings	495.61	246.90



Interest rate sensitivity

The following table demonstrates the sensitivity to a reasonably possible change in interest rates on that portion of loans and borrowings affected, after the impact of hedge accounting. With all other variables held constant, the Group's profit before tax is affected through the impact on floating rate borrowings, as follows:

	Increase/decrease in basis points	Effect on profit before tax
		<i>Rs. in lakhs</i>
March 31, 2026		
Floating rate borrowing	50	(787.97)
Floating rate borrowing	-50	787.97
March 31, 2025		
Floating rate borrowing	50	(786.50)
Floating rate borrowing	-50	786.50

Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Group has no exposure in foreign currency.

Credit risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is exposed to credit risk from its operating activities (primarily trade receivables and deposits to landlords) and from its financing activities, including deposits with banks and financial institutions and other financial instruments.

(a) Trade receivables

Customer credit risk is managed by each business location subject to the Group's established policy, procedures and control relating to customer credit risk management. Credit quality of a customer is assessed and individual credit limits are defined in accordance with the assessment both in terms of number of days and amount.

An impairment analysis is performed at each reporting date on an individual basis for major clients. In addition, a large number of minor receivables are grouped into homogenous groups and assessed for impairment collectively. The maximum exposure to credit risk at the reporting date is the carrying value of each class of financial assets disclosed in Note 10. The Group does not hold collateral as security.

(b) Financial instruments and cash deposits

Credit risk from balances with banks is managed by the Group's treasury department in accordance with the Group's policy. Investment of surplus funds are made only with approved counterparties and within credit limits assigned to each counterparty. The Group's maximum exposure to credit risk for the components of the balance sheet at March 31, 2026 and March 2025 is the carrying amount as disclosed in Note 10.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Reconciliation of provision for doubtful debts – Trade receivables (including provision for expected credit loss)

	<i>Rs. in lakhs</i>	
	March 31, 2026	March 31, 2025
Provision at beginning	1,520.93	1,520.93
Addition during the year	78.77	-
Reversal during the year	-	-
Utilized during the year	-	-
Provision at closing	1,599.70	1,520.93

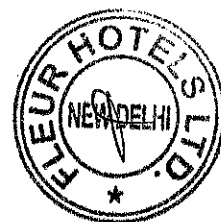
Liquidity risk

The Group monitors its risk of a shortage of funds by estimating the future cash flows. The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank overdrafts, cash credit facilities and bank loans. The Group assessed the concentration of risk with respect to refinancing its debt and concluded it to be low. The Group has access to a sufficient variety of sources of funding and debt maturity within 12 months can be rolled over with existing lenders. As at March 31, 2026, the group had no available (March 31, 2025: Rs Nil) of undrawn committed borrowing facilities.

The table below summarises the maturity profile of the Group's financial liabilities based on contractual undiscounted payments.

	<i>Rs. in lakhs</i>					
	On demand	Less than 3 months	3 to 12 months	1 to 5 years	> 5 years	Total
Year ended March 31, 2026						
Borrowings*	-	3,184.81	10,093.02	50,982.41	67,649.69	1,31,909.94
Trade and other payables	4,947.66	-	-	-	-	4,947.66
Other Financial Liabilities	2,451.92	-	-	-	1,347.54	3,799.46
	7,399.58	3,184.81	10,093.02	50,982.41	68,997.23	1,40,657.05
Year ended March 31, 2025						
Borrowings*	280.40	2,592.36	8,773.20	49,542.18	80,783.78	1,41,971.92
Trade and other payables	5,339.15	-	-	-	-	5,339.15
Other Financial Liabilities	1,684.79	-	-	-	1,111.18	2,795.97
	7,304.34	2,592.36	8,773.20	49,542.18	81,894.96	1,50,107.04

*represents un-discounted cash flow



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

The table provides details regarding the contractual maturities of lease liabilities as of March 31, 2026 and March 31, 2025 as on undiscounted basis

Particulars	As at March 31, 2026	As at March 31, 2025
Minimum Lease Payments:		
Not later than one year	2,938.82	2,866.48
Later than one year but not later than five years	13,642.83	12,576.00
Later than five years	57,816.23	53,271.87
Total	74,397.88	68,714.35

36. Capital management

For the purpose of the Group's capital management, capital includes issued equity capital, share premium and all other equity reserves attributable to the equity holders of the Group. The primary objective of the Group's capital management is to maximise the shareholder value.

The Group manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Group monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Group includes within net debt, interest bearing loans and borrowings, trade payables, less cash and cash equivalents.

	<i>Rs. in lakhs</i>	
	March 31, 2026	March 31, 2025
Borrowings (Note 14 and Note 19)	130,983.58	143,251.94
Trade payables (Note 19)	4,947.66	5,339.15
Less: cash and cash equivalents (Note 10)	3,791.59	3642.93
Net debt	132,139.65	144,948.16
 Total capital	 182,348.47	 167,468.19
Capital and net debt	314,488.12	312,416.35
 Gearing ratio	 42%	 46%

In order to achieve this overall objective, the Group's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements.

Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been no breaches in the financial covenants of any interest-bearing loans and borrowing in the current period.

No changes were made in the objectives, policies or processes for managing capital during the years ended March 31, 2026 and March 31, 2025.



37. Segment Reporting

The Group is into Hoteliering business. The Board of Directors of the Company, which has been identified as being the chief operating decision maker (CODM), evaluates the Group performance, allocate resources based on the analysis of the various performance indicator of the Group as a single unit. Therefore there is no reportable segment for the Group as per the requirements of Ind AS 108 – “Operating Segments”.

Information about geographical areas

The Group has only domestic operations and hence no information required for the Group as per the requirements of Ind AS 108 – “Operating Segments”.

Information about major customers

No customer individually accounted for more than 10% of the revenue

38. (a). During the earlier years, one of the subsidiary had entered into an Infrastructure development and services agreement with Delhi International Airport Limited (DIAL) to develop a hotel at Aero City, New Delhi for an initial term of 27 years, extendable at the option of the Subsidiary for an additional period of 30 years provided DIAL gets the extension from Airport Authority of India (AAI). DIAL/AAI may take over the building at ‘Book values/Net Present values’, as defined in the aforesaid agreement in case the agreement is not extended further

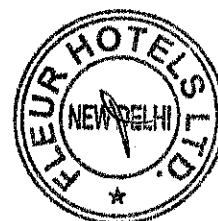
(b) During the earlier years, one of the subsidiary had entered into a sub-lease agreement with Mumbai International Airport Limited (‘MIAL’) to develop the hotel at Chhatrapati Shivaji International Airport at Mumbai for an initial term upto May 02, 2036, extendable at the option of the Company for an additional period of 30 years provided MIAL gets the extension from Airport Authority of India (AAI). MIAL/AAI may take over the building at ‘Book values/ Net Present values’, as defined in the aforesaid agreement in case the agreement is not extended further

39. The carrying amount of goodwill has been allocated to CGUs as follows:

<i>Rs in lakhs</i>	
Particulars	Amount
Berggruen Hotels Private Limited	15,721.94
Bandhav Resorts Private Limited	673.42
Hyacinth Hotels Private Limited	4,698.68
Inovoa Hotels & Resorts Limited	1,008.44
Celsia Hotels Private Limited	2,950.74
Others	1.13
Total	25,054.35

The Group tests goodwill annually for impairment, or more frequently if there are indications that goodwill might be impaired.

The recoverable amount of the Berggruen Hotels Private Limited, Bandhav Resorts Private Limited, Hyacinth Hotels Private Limited, Inovoa Hotels & Resorts Limited and Celsia Hotels Private Limited as a cash-generating unit is determined based on a value in use calculation which uses cash flow projections based on financial budgets approved by the directors beyond five year period.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

Particulars	As at March 31, 2026	As at March 31, 2025
Discount Rate	12.50%	12.00%
Long Term Growth Rate	5.00%	5.50%

The key assumptions used by management in setting the financial budgets were as follows:

- (i) Forecast sales growth rates: Forecast sales growth rates are based on past experience adjusted for historic measures and market trends analyzed through independent valuer.
- (ii) Operating profits: Operating profits are forecast based on historical experience of operating margins, adjusted for the impact of changes to product costs and cost saving initiatives.

Sensitivity analysis:

The Group has conducted an analysis of the sensitivity of the impairment test to changes in the key assumptions used to determine the recoverable amount for each of the group of CGUs to which goodwill is allocated. The Management believe that any reasonably possible change in the key assumptions on which the recoverable amount of Berggruen Hotels Private Limited, Bandhav Resorts Private Limited, Hyacinth Hotels Private Limited, Inovia Hotels & Resorts Limited and Celsia Hotels Private Limited is based would not cause the aggregate carrying amount to exceed the aggregate recoverable amount of the related CGUs.

40. Details of dues to Micro, Small and Medium Enterprises as per MSMED Act, 2006.

	March 31, 2026	<i>Rs in lakhs</i> March 31, 2025
the principal amount and the interest due thereon remaining unpaid to any supplier as at the end of each accounting year	1,043.27	1,501.39
the amount of interest paid by the buyer in terms of section 16 of the Micro Small and Medium Enterprise Development Act, 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year	Nil	Nil
the amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under Micro Small and Medium Enterprise Development Act, 2006.	Nil	Nil
the amount of interest accrued and remaining unpaid at the end of each accounting year; and	Nil	Nil
the amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under section 23 of the Micro Small and Medium Enterprise Development Act, 2006	Nil	Nil



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

41. During the earlier years, Fleur Hotels Limited (formerly known as Fleur Hotels Private Limited) had made provision of estimated stamp duty expense of Rs. 1525.03 lakhs on amalgamation of Meringue Hotels Private Limited, Begonia Hotels Private Limited and Nightingale Hotels Private Limited. This provision of stamp duty expense was a one- time expense of non-recurring nature. As on March 31, 2026, Company is carrying provision of Rs 86.36 lakhs (refer note 15).
42. a) During the earlier year Fleur Hotels Limited (formerly known as Fleur Hotels Private Limited) has received Entitlement certificate for subsidy under Tourism Policy (TP) 2016 dated December 1 2023, based on which the company shall be eligible for 100% of the SGST paid on Lemon Tree Premier, Mumbai for a period of 7 years from the date of the entitlement certificate i.e. December 1, 2023.
- b) During the earlier year Fleur Hotels Limited (formerly known as Fleur Hotels Private Limited) has received Entitlement certificate for subsidy under Rajasthan Investment Promotion Scheme (RIPS) 2014 dated December 6 2022, based on which the company shall be eligible for 50% of the SGST paid on Aurika Hotels, Udaipur for a period of 7 years from the date of the commencement of operation i.e. 29th October 2019.
- c) During the previous year Iora Hotels Private Limited has received Entitlement certificate for subsidy under Tourism Policy (TP) 2016 dated May 02, 2024, based on which the company shall be eligible for 100% of the SGST paid on Aurika Mumbai Skycity, Mumbai for a period of 7 years from the date of the entitlement certificate i.e. May 02, 2024.

The Fleur Hotels Limited (formerly known as Fleur Hotels Private Limited) and Iora Hotels Private Limited has complied with all the significant terms and conditions affixed to these grants.

43. Recent pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time.

In May 2025, MCA notified amendments to Ind AS 21 - The Effects of Changes in Foreign Exchange Rates, applicable w.e.f. April 1, 2025. The Group has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

In August 2025, MCA notified the following amendments to:

- Ind AS 1, Presentation of Financial Statements, applicable w.e.f April 1, 2025 - The amendment relates to classification of liabilities as current or non -current and non-current liabilities with covenants. In the context of classifying a liability as current, it removes the requirement of existence of a right to defer settlement for at least 12 months after the reporting date, and instead requires that the said right should exist on the reporting date and have substance. The amendment also introduces guidance on classification of liabilities with covenants. The Company does not have significant impact of the amendment in its classification criteria of current and non-current liabilities.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

- Ind AS 7, Statement of Cash Flows and Ind AS 107, Financial Instruments - Disclosures, applicable w.e.f April 1, 2025 – The amendment in Ind AS 7 requires to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates. Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

There are no new amendments/standards (other than above) that are notified, but not yet effective up to the date of issuance of the Company's financial statements

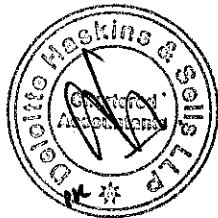
44. As per the proviso to Rule 3(1) of Companies (Accounts) Rules, 2014, every company which uses accounting software for maintaining its books of account, shall use only such accounting software which has a feature of recording audit trail of each and every transaction, creating an edit log of each change made in the books of account along with the date when such changes were made and ensuring that the audit trail cannot be disabled.

Parent and 9 subsidiaries of the group uses an primary accounting software for recording all the accounting transactions for the year ended March 31, 2026. The software has a feature of recording audit trail (edit log) facility which was enabled throughout the year.

In respect of maintaining revenue records, Parent and 6 subsidiaries of the Group has used a revenue management software. The said software has a feature of recording audit trail (edit log) facility which was enabled throughout the year.

The audit trail that was enabled and operated for the previous years, has been preserved by the Parent and above referred subsidiary companies incorporated in India as per the statutory requirements for record retention.

The Management has adequate internal controls over financial reporting which were operating effectively for the year ended March 31, 2026

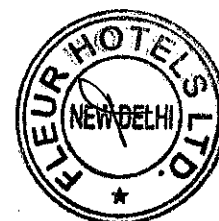


Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

45. (A) Exceptional items:

Particular	Rs. in lakhs	
	March 31, 2026	March 31, 2025
-Impact due to Labour Code (refer note a)	549.39	-
-Impact due to Ex- gratia (refer note b)	103.85	-
- Settlement of Property Tax matter (refer note c)	239.70	-
- Expenses related to restructuring of the Company (refer note d)	96.09	-
Total	989.03	-

- On November 21, 2025, the Government of India notified provisions of the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020, ('Labour Codes') which consolidate twenty-nine existing labour laws into a unified framework governing employee benefits during employment and post-employment. The Labour Codes, amongst other things introduces changes, including a uniform definition of wages and enhanced benefits relating to leave. The Company has assessed the financial implications of these changes which has resulted in increase in gratuity liability by Rs. 406.08 lakhs, a defined benefit plan arising out of past service cost relating to plan amendments and increase in compensated absences by Rs. 143.31 lakhs. Considering the impact arising out of an enactment of the new legislation is an event of non-recurring nature, the Company has presented this incremental amount as "Impact of Labour Codes" under "Exceptional Item" in the Statement of Profit and Loss for the year ended March 31, 2026. The Company continues to monitor the developments pertaining to Labour Codes and will evaluate impact if any on the measurement of the employee benefits liability.
- During the year ended March 31, 2026, the Group has recognised a one-time ex-gratia provision amounting to ₹ 103.85 lakhs to be paid to certain employees as a goodwill gesture in connection with salary rationalisation measures undertaken during the COVID-19 period. The said payment is discretionary in nature, does not arise from any contractual or statutory obligation and is not part of the Group's regular remuneration framework. The payment is non-recurring and accordingly has been disclosed as an exceptional item.
- During the year ended March 31, 2026, the Group has availed a one-time settlement scheme notified by the Municipal Corporation of Delhi for settlement of property tax dues relating to three hotel properties. The resultant impact of ₹ 239.70 lakhs has been recognised as an exceptional expense, after adjusting the provision of ₹ 152.23 lakhs already created by the Group towards such liabilities.
- During the year ended March 31, 2026, the Group incurred certain expenses towards legal, professional, advisory and other directly attributable costs in connection with the proposed Composite Scheme of Arrangement involving demerger and restructuring of the Company and its group entities, which was subsequently approved by the Board of Directors on January 09, 2026, subject to requisite statutory and regulatory approvals. Considering the non-recurring nature of such expenses and their direct association with the proposed Composite Scheme of Arrangement, the same have been disclosed as exceptional items in the Statement of Profit and Loss for the year ended March 31, 2026.

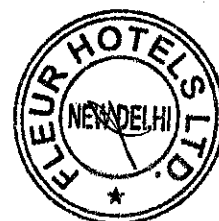


- (B) During the year ended March 31, 2026, the Board of Directors of the Group, at its meeting held on January 09, 2026, approved a proposed Composite Scheme of Arrangement involving merger and demerger of certain group entities, inter alia, resulting in segregation of the hotel ownership & development business and the hotel management & brand business into separate focused platforms.

The proposed Composite Scheme of Arrangement ("Scheme") is subject to receipt of necessary statutory, regulatory and shareholder approvals, including approvals from the stock exchanges, National Company Law Tribunal and other applicable authorities. The Scheme (appointed date: April 01, 2026) shall become effective upon receipt of such approvals and filing of the requisite orders with the Registrar of Companies. Subsequent to the year, on April 7, 2026, the Group has received approval from the Competition Commission of India (CCI) on the Scheme.

46. Other Statutory Information

- (i) The Company have not any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961.
- (ii) The Company do not have any Benami property, where any proceeding has been initiated or pending against the company for holding any Benami property
- (iii) The company do not have any transaction with companies struck off.
- (iv) The company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017.
- (v) During the year on March 31, 2026, the Board of Directors of the Group has approved scheme of arrangements in terms of section 230-232 of the Companies Act, 2013. The scheme is pending for approval from relevant authorities and accordingly, the prescribed disclosures of Schedule III are not required to be given. The Group has not entered into any scheme of arrangements in terms of section 233 to 237 of the Companies Act, 2013. (Refer note 45(B))
- (vi) The Company have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or,
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- (vii) The Company have not received any funds from any person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or,
 - (c) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.



Fleur Hotels Limited (Formerly known as Fleur Hotels Private Limited)
Notes to consolidated financial statements for the year ended March 31, 2026

47. There has been no amounts which were required to be transferred to the Investor Education and Protection Fund by the Group.

As per our report of even date

For and on behalf of the Board of Directors of
Fleur Hotels Limited



Patanjali Govind Keswani
Executive Director and Chairman
DIN-00002974



Saurabh Shatdal
Managing Director and Chief Executive Officer
DIN-11222659



Mayank Sharma
Chief Financial Officer



Isha Jain
Company Secretary
Mem. No.- A25838

Place: New Delhi
Date: May 28, 2026

M

